

Network Optimization: Consolidation Summary

Source: Distance calculated by PC Miler; Road distance, in miles, using Facility latitude/longitude.

Drop Ship Key extracted from FDB

Study Site					Gaining Site					Distance	Notes	
Name	City	State	5-Digit ZIP Code	Drop Ship Key	Name	City	State	5-Digit ZIP Code	Drop Ship Key			
1	Norfolk VA P&DC	Norfolk	VA	23501	EX27303	Richmond VA P&DC	Sandston	VA	23150	E012546	82.4	
2	Fayetteville NC P&DC	Fayetteville	NC	28301	EY15308	Charlotte NC P&DC and/or Raleigh NC P&DC	Charlotte/ Raleigh	NC / NC	28228, 27676	EY14992 , EY16259	139.5, 76.8	All volume to Charlotte or Raleigh
3	Asheville NC P&DF	Asheville	NC	28810	EY14729	Greenville SC P&DC	Greenville	SC	29607	E004291	80.8	
4	Rocky Mount NC P&DF	Rocky Mount	NC	27801	EY16330	Raleigh NC P&DC	Raleigh	NC	27676	EY16259	65.5	
5	Florence SC P&DF	Florence	SC	29501	EX23889	Columbia SC P&DC	West Columbia	SC	29172	EX23726	84.2	
6	Athens GA P&DF	Athens	GA	30601	EX10051	North Metro GA P&DC	Duluth	GA	30096	EX10915	68.5	
7	Eastern Shore MD P&DF	Easton	MD	21601	EV27605	Baltimore MD P&DC	Baltimore	MD	21233	EV22931	69.4	
8	Kinston NC P&DF	Kinston	NC	28501	EY15686	Raleigh NC P&DC	Raleigh	NC	27676	EY16259	90.3	
9	Cumberland MD CSMPC	Cumberland	MD	21502	EV23310	Johnstown PA P&DF	Johnstown	PA	15904	EX19092	78.5	
10	Waldorf MD CSMPC	Waldorf	MD	20602	4001588	Southern Maryland MD P&DC	Capitol Heights	MD	20790	EV24400	20	
11	Acworth GA CSMPC	Acworth	GA	30101	PX10004	North Metro GA P&DC	Duluth	GA	30096	EX10915	45.6	
12	Suburban MD Annex	Gaithersburg	MD	20877	E008308	Suburban MD P&DC	Gaithersburg	MD	20898	EV27378	1.4	
13	Cartersville GA CSMPC	Cartersville	GA	30121	PX10204	North Metro GA P&DC	Duluth	GA	30096	EX10915	54.9	
14	Douglasville GA CSMPC	Douglasville	GA	30135	PX10360	North Metro GA P&DC	Duluth	GA	30096	EX10915	51.8	
15	Marietta GA DDC	Marietta	GA	30062	F001157	North Metro GA P&DC	Duluth	GA	30096	EX10915	33.4	
16	Kinston NC Annex**	Kinston	NC	28501	EY15686	Charlotte NC P&DC	Charlotte	NC	28228	EY14992	244.9	**See note below
17	Fayetteville NC Annex	Fayetteville	NC	28312	E001910	Charlotte NC P&DC	Charlotte	NC	28228	EY14992	142.8	
18	Norfolk VA Annex	Norfolk	VA	23502	E003442	Richmond VA P&DC	Sandston	VA	23150	E012546	88.7	
19	Cincinnati OH P&DC	Cincinnati	OH	45234	EX20547	Louisville KY P&DC and/or Columbus OH P&DC and/or Indianapolis IN P&DC	Louisville/ Columbus/ Indianapolis	KY / OH / IN	40231, 43218, 46206	EX15638 , EX20642 , EX12557	102.8, 124.7, 107.3	410 to Louisville KY; 450 452, 459 to Columbus; 470 to Indianapolis
20	South Jersey NJ P&DC	Bellmawr	NJ	08031	EV10103	Philadelphia PA P&DC	Philadelphia	PA	19176	E005918	9.8	Origin Only
21	Buffalo NY P&DC	Buffalo	NY	14240	EV12342	Rochester NY P&DC	Rochester	NY	14692	EV15731	72	
22	Southeastern PA P&DC	Southwestern	PA	19399	EX1B156	Philadelphia PA P&DC	Philadelphia	PA	19176	E005918	20.6	
23	Wilmington DE P&DF	New Castle	DE	19720	EV21380	Philadelphia PA P&DC	Philadelphia	PA	19176	E005918	38.8	
24	Dayton OH P&DF	Dayton	OH	45401	EX20775	Columbus OH P&DC	Columbus	OH	43218	EX20642	90.1	
25	Akron OH P&DC	Akron	OH	44309	EX20034	Cleveland OH P&DC	Cleveland	OH	44101	EX20577	36.7	
26	Toledo OH P&DF	Toledo	OH	43601	EX23087	Michigan Metroplex MI P&DC and/or Columbus OH P&DC	Pontiac/ Columbus	MI / OH	48340, 43218	E010600 , EX20642	89, 133.1	434-436 to Michigan Metroplex; 458 to Columbus
27	Lancaster PA P&DC	Lancaster	PA	17604	EX19267	Harrisburg PA P&DC	Harrisburg	PA	17107	EX18801	40.5	
28	Roanoke VA P&DC	Roanoke	VA	24022	EX27548	Greensboro NC P&DC	Greensboro	NC	27498	EY15457	99.6	
29	Lexington KY P&DC	Lexington	KY	40511	EX15573	Louisville KY P&DC and/or Knoxville TN P&DC	Louisville/ Knoxville	KY / TN	40231, 37950	EX15638 , EX25384	74.3, 176.4	All volume to Louisville or Knoxville
30	Chattanooga TN P&DC	Chattanooga	TN	37421	EX25002	North Metro GA P&DC	Duluth	GA	30096	EX10915	129	
31	Scranton PA P&DF	Scranton	PA	18505	EX1A956	Lehigh Valley PA P&DC	Lehigh Valley	PA	18002	EX19355	77.9	
32	Monmouth NJ P&DC	Eatontown	NJ	07799	EV18866	Trenton NJ P&DC	Trenton	NJ	08650	EV11574	41.3	
33	Canton OH P&DF	Canton	OH	44711	EX20446	Cleveland OH P&DC	Cleveland	OH	44101	EX20577	56.1	
34	Youngstown OH P&DF	Youngstown	OH	44501	EX29488	Pittsburgh PA P&DC	Pittsburgh	PA	15290	EX1A541	66.3	
35	Erie PA P&DF	Erie	PA	16515	EX18264	Pittsburgh PA P&DC and/or Rochester NY P&DC	Pittsburgh/ Rochester	PA / NY	15290, 14692	EX1A541 , EV15731	132.7, 155.7	163-165 to Pittsburgh; 167 to Rochester
36	Reading PA P&DF	Reading	PA	19612	EX1A703	Harrisburg PA P&DC	Harrisburg	PA	17107	EX18801	68.9	
37	Lynchburg VA P&DF	Lynchburg	VA	24506	EX27046	Greensboro NC P&DC	Greensboro	NC	27498	EY15457	127	
38	Clarksburg WV P&DF	Clarksburg	WV	26301	EX28309	Charleston WV P&DC and/or Pittsburgh PA P&DC and/or Johnstown PA P&DF	Charleston/ Pittsburgh/ Johnstown	WV / PA / PA	25309, 15290, 15904	EX28291 , EX1A541 , EX19092	129.9, 108.7, 175.1	262-264 to Charleston; 265 to Pittsburgh or Johnstown PA
39	New Castle PA P&DF	New Castle	PA	16108	EX1A111	Pittsburgh PA P&DC	Pittsburgh	PA	15290	EX1A541	51	
40	Altoona PA P&DF	Duncansville	PA	16635	EX16953	Johnstown PA P&DF	Johnstown	PA	15904	EX19092	37	
41	Greensburg PA DDC	Greensburg	PA	15601	PX18719	Pittsburgh PA P&DC	Pittsburgh	PA	15290	EX1A541	43.6	
42	Johnson City TN CSMPC	Johnson City	TN	37601	EX25366	Knoxville TN P&DC	Knoxville	TN	37950	EX25384	110.8	
43	Bowling Green KY P&DF	Bowling Green	KY	42104	EX14398	Nashville TN P&DC and/or Evansville IN P&DF	Nashville/ Evansville	TN / IN	37229, 47711	EX25565 , EX12161	66, 121.3	All volume to Nashville or Evansville
44	Williamsport PA P&DF	Williamsport	PA	17701	EX1C041	Harrisburg PA P&DC	Harrisburg	PA	17107	EX18801	163.5	
45	Jackson TN P&DF	Jackson	TN	38301	EX25352	Memphis TN P&DC	Memphis	TN	38101	EX25496	90.4	
46	Paducah KY P&DF	Paducah	KY	42003	EX15987	Evansville IN P&DF	Evansville	IN	47711	EX12161	112	
47	Louisville KY Annex	Louisville	KY	40221	AX1C359	Louisville KY P&DC	Louisville	KY	40231	EX15638	3.2	
48	Bluefield WV CSMPC	Bluefield	WV	24701	EX28197	Charleston WV P&DC	Charleston	WV	25309	EX28291	115.2	
49	Mid-Island NY Annex	Melville	NY	11747	E013788	Mid-Island NY P&DC	Melville	NY	11747	EV18928	1.1	
50	Gainesville FL P&DF	Gainesville	FL	32608	EY21914	Tampa FL P&DC and/or Jacksonville FL P&DC	Tampa/ Jacksonville	FL / FL	33630, 32203	EY23078 , EY22124	132, 75.3	326 to Jacksonville; 344 to Tampa
51	Elizabethtown KY CSMPC	Elizabethtown	KY	42701	EX14904	Louisville KY P&DC	Louisville	KY	40231	EX15638	39	
52	Parkersburg WV CSMPC	Parkersburg	WV	26101	EX29000	Charleston WV P&DC	Charleston	WV	25309	EX28291	88.9	
53	Athens OH CSMPC	Athens	OH	45701	EX29542	Columbus OH P&DC	Columbus	OH	43218	EX20642	80.2	
54	Horsham PA DDC	Horsham	PA	19044	PX18952	Philadelphia PA P&DC	Philadelphia	PA	19176	E005918	30.1	
55	Somerset KY CSMPC	Somerset	KY	42501	EX16407	Knoxville TN P&DC	Knoxville	TN	37950	EX25384	132.4	
56	Hazard KY CSMPC	Hazard	KY	41701	EX15274	Knoxville TN P&DC	Knoxville	TN	37950	EX25384	160.9	
57	Ironton OH CSMPC	Ironton	OH	45638	PX21395	Columbus OH P&DC	Columbus	OH	43218	EX20642	129.3	
58	Campton KY CSMPC	Campton	KY	41301	EX14505	Louisville KY P&DC	Louisville	KY	40231	EX15638	140.9	
59	Petersburg WV CSMPC	Petersburg	WV	26847	EX29016	Johnstown PA P&DF	Johnstown	PA	15904	EX19092	286	
60	Jersey Shore DDC	Egg Harbor Township	NJ	08234	F000888	South Jersey NJ P&DC	Bellmawr	NJ	08031	EV10103	46.6	
61	Clinton TN STC	Clinton	TN	37716	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
62	London KY P&DF	London	KY	40741	EX15623	Knoxville TN P&DC	Knoxville	TN	37950	EX25384	99.5	
63	Jet Cove TN Annex	Memphis	TN	38118	E004306	Memphis TN P&DC	Memphis	TN	38101	EX25496	15.7	
64	Pittsburgh PA Building II Annex	Pittsburgh	PA	15233	E008714	Pittsburgh PA P&DC	Pittsburgh	PA	15290	EX1A541	0.7	

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	Name	City	State	5-Digit ZIP Code	Drop Ship Key	Name	City	State	5-Digit ZIP Code	Drop Ship Key		
65	Detroit MI P&DC	Detroit	MI	48233	EY11740	Michigan Metroplex MI P&DC	Pontiac	MI	48340	E010600	32.3	
66	Chillicothe OH CSMPC	Chillicothe	OH	45601	EX29487	Columbus OH P&DC	Columbus	OH	43218	EX20642	60.2	
67	Steubenville OH CSMPC	Steubenville	OH	43952	EX22985	Pittsburgh PA P&DC	Pittsburgh	PA	15290	EX1A541	40.2	
68	Lansing MI P&DC	Lansing	MI	48924	EY12219	Grand Rapids MI P&DC	Grand Rapids	MI	49501	EY11978	72.2	
69	Gary IN P&DC	Gary	IN	46401	EX12284	So Suburban IL P&DC	Bedford Park	IL	60499	EW12009	38.2	
70	Kalamazoo MI P&DC	Kalamazoo	MI	49009	EY12153	Grand Rapids MI P&DC	Grand Rapids	MI	49501	EY11978	51.7	
71	Irving Park IL P&DC	Chicago	IL	60701	E001567	Busse Metro Surface Hub IL Annex and/or Chicago IL NDC and/or Palatine IL P&DC	Elk Grove Village/ Forest Park/ Palatine	IL / IL / IL	60007, 60130, 60095	J009713 , KW12400 , EW14362	14.3, 13.9, 23.6	*See note below
72	Saginaw MI P&DC	Saginaw	MI	48601	EY12713	Michigan Metroplex MI P&DC	Pontiac	MI	48340	E010600	72.5	
73	South Bend IN P&DC	South Bend	IN	46601	EX13618	Ft Wayne IN P&DC	Fort Wayne	IN	46802	EX12224	85.2	
74	Fox Valley IL P&DC	Fox Valley	IL	60599	EW13018	So Suburban IL P&DC	Bedford Park	IL	60499	EW12009	34	
75	Springfield IL P&DC	Springfield	IL	62703	EW14964	Saint Louis MO P&DC	Saint Louis	MO	63155	EW17797	101	
76	Rockford IL P&DC	Rockford	IL	61125	EW14657	Madison WI P&DC	Madison	WI	53714	EY17610	72.7	
77	Terre Haute IN P&DF	Terre Haute	IN	47802	EX13833	Indianapolis IN P&DC and/or Evansville IN P&DF	Indianapolis/ Evansville	IN / IN	46206, 47711	EX12557 , EX12161	74.2, 102.4	475 to Evansville; 478 to Indianapolis
78	Kokomo IN P&DF	Kokomo	IN	46902	EX1C317	Indianapolis IN P&DC	Indianapolis	IN	46206	EX12557	50	
79	Muncie IN P&DF	Muncie	IN	47302	EX13027	Indianapolis IN P&DC	Indianapolis	IN	46206	EX12557	57	
80	Iron Mountain MI P&DF	Iron Mountain	MI	49802	EY18410	Green Bay WI P&DC	Green Bay	WI	54303	EY17374	102.8	
81	Lafayette IN P&DF	Lafayette	IN	47901	EX12682	Indianapolis IN P&DC	Indianapolis	IN	46206	EX12557	62.5	
82	Bloomington IL P&DF	Bloomington	IL	61701	EW12094	Peoria IL P&DF and/or Champaign IL P&DF	Peoria/ Champaign	IL / IL	61601, 61821	EW14426 , EW12356	42.4, 52.3	613 to Peoria; 614 to Champaign
83	Wausau WI P&DF	Rothschild	WI	54474	EY18274	Green Bay WI P&DC	Green Bay	WI	54303	EY17374	90.1	
84	Bloomington IN P&DF	Bloomington	IN	47404	EX11605	Indianapolis IN P&DC	Indianapolis	IN	46206	EX12557	52.8	
85	Jackson MI CSMPC	Jackson	MI	49202	EY12136	Michigan Metroplex MI P&DC	Pontiac	MI	48340	E010600	85	
86	Columbus IN CSMPC	Columbus	IN	47201	EX11920	Indianapolis IN P&DC	Indianapolis	IN	46206	EX12557	45.6	
87	Quincy IL P&DF	Quincy	IL	62305	EW14548	Columbia MO P&DF	Columbia	MO	65299	EW17241	146.2	
88	Carbondale IL CSMPC	Carbondale	IL	62901	EW12287	Evansville IN P&DF	Evansville	IN	47711	EX12161	103	
89	Portage WI CSMPC	Portage	WI	53901	EY17848	Madison WI P&DC	Madison	WI	53714	EY17610	39.2	
90	Kenosha WI CSMPC	Kenosha	WI	53140	PY17508	Milwaukee WI P&DC	Milwaukee	WI	53203	EY17679	39.8	
91	Wheeler Street MI Annex	Saginaw	MI	48602	E009538	Michigan Metroplex MI P&DC	Pontiac	MI	48340	E010600	74.2	
92	Boston MA P&DC	Boston	MA	02205	EV21507	Middlesex Essex MA P&DC and/or Northwest Boston MA P&DF	North Reading/ Waltham	MA / MA	01889, 02451	EV22061 , EV28231	21.8, 17.6	Also studied as a gaining site
93	Brooklyn NY P&DC	Brooklyn	NY	11256	EV12316	Morgan Station NY P&DC	New York	NY	10199	EV19160	21.9	Origin Only
94	Queens NY P&DC	Flushing	NY	11351	EV13364	Brooklyn NY P&DC and/or Morgan Station NY P&DC	Brooklyn/ New York	NY / NY	11256, 10199	EV12316 , EV19160	12.4, 14.9	110, 114 to Brooklyn; 111, 113 to Morgan Station
95	New Jersey NJ L&DC	Kearny	NJ	07032	J004342	Northern NJ Metro P&DC	Teterboro	NJ	07699	E003313	15.8	
96	Northern NJ Metro P&DC	Teterboro	NJ	07699	E003313	Dominick V Daniels NJ P&DC	Kearny	NJ	07099	EV19356	12.1	
97	Southern Connecticut CT P&DC	Wallingford	CT	06492	EV27604	Hartford CT P&DC	Hartford	CT	06101	EV20284	25.5	
98	New York NY L&DC	Bethpage	NY	11714	J002618	Western Nassau NY P&DC	Garden City	NY	11599	EV16969	8.9	
99	Middlesex Essex MA P&DC	North Reading	MA	01889	EV22061	Boston MA P&DC	Boston	MA	02205	EV21507	20.6	Also studied as a gaining site
100	Kilmer NJ P&DC	Edison	NJ	08899	EV18876	Trenton NJ P&DC and/or Dominick V Daniels NJ P&DC	Trenton/ Kearny	NJ / NJ	08650, 07099	EV11574 , EV19356	31.1, 27.4	079 to DVD; 088, 089 to Trenton
101	Central Mass MA P&DC	Shrewsbury	MA	01546	EV27659	Boston MA P&DC	Boston	MA	02205	EV21507	45.8	Also studied as a gaining site
102	Stamford CT P&DC	Stamford	CT	06910	EV20670	Westchester NY P&DC	White Plains	NY	10610	EV19219	15.1	
103	Western Nassau NY P&DC	Garden City	NY	11599	EV16969	Mid-Island NY P&DC	Melville	NY	11747	EV18928	15.4	
104	Brockton MA P&DC	Brockton	MA	02301	EV21554	Providence RI P&DC	Providence	RI	02904	EV25935	38.8	
105	Manchester NH P&DC	Manchester	NH	03103	EV25570	Southern Maine ME P&DC	Scarborough	ME	04074	E007387	91.3	Also studied as a gaining site
106	Northwest Boston MA P&DF	Waltham	MA	02451	EV28231	Boston MA P&DC	Boston	MA	02205	EV21507	17.6	Also studied as a gaining site
107	Mid Hudson NY P&DC	Newburgh	NY	12555	EV14657	Albany NY P&DC	Albany	NY	12288	EV11841	97.8	
108	Nashua NH L&DC	Nashua	NH	03063	J001160	Southern Maine ME P&DC and/or Middlesex Essex MA P&DC and/or Northwest Boston MA P&DF and/or White River Junction VT P&DC	Scarborough/ North Reading/ Waltham/ White River Junction	ME / MA / MA / VT	04074, 01889, 02451, 05001	387 , EV22061 , EV28231 , EV2	114.4, 37.9, 36.7, 94.4	030-034, 038-039 to Southern Maine or White River Junction; 055 to Middlesex Essex or NW Boston
109	White River Junction VT P&DC	White River Junction	VT	05001	EV27270	Manchester NH P&DC	Manchester	NH	03103	EV25570	82.5	
110	Eastern Maine ME P&DF	Hampden	ME	04444	EV27348	Southern Maine ME P&DC	Scarborough	ME	04074	E007387	136	
111	Binghamton NY STC	Binghamton	NY	13904	N/A	N/A	N/A	N/A	N/A	N/A		
112	Binghamton NY CSMPC	Binghamton	NY	13902	EV12169	Syracuse NY P&DC	Syracuse	NY	13220	EV16465	81.1	
113	Catano DMDU PR Annex	Catano	PR	00962	E006130	San Juan PR P&DC	San Juan	PR	00936	EV12723	9.9	
114	Burlington VT P&DF	Essex Junction	VT	05452	EV28205	White River Junction VT P&DC	White River Junction	VT	05001	EV27270	94.1	
115	Wareham MA CSMPC	Wareham	MA	02571	EV21570	Providence RI P&DC	Providence	RI	02904	EV25935	44.9	
116	Monsey NY DDC	Monsey	NY	10952	F000404	Westchester NY P&DC	White Plains	NY	10610	EV19219	18.7	
117	Plattsburgh NY CSMPC	Plattsburgh	NY	12901	EV15449	Albany NY P&DC	Albany	NY	12288	EV11841	156.4	
118	Lowell MA DDC	Lowell	MA	01852	FV28359	Middlesex Essex MA P&DC	North Reading	MA	01889	EV22061	15.2	
119	Glens Falls NY CSMPC	Glens Falls	NY	12801	EV13562	Albany NY P&DC	Albany	NY	12288	EV11841	47.7	
120	Amsterdam NY CSMPC	Amsterdam	NY	12010	PV11906	Albany NY P&DC	Albany	NY	12288	EV11841	32	
121	Centralia IL CSMPC	Centralia	IL	62801	EW12345	Evansville IN P&DF	Evansville	IN	47711	EX12161	113	
122	San Bernardino CA P&DC	San Bernardino	CA	92403	EZ22788	Moreno Valley CA Annex	Moreno Valley	CA	92553	F011748	20.3	
123	Industry CA P&DC	City Of Industry	CA	91715	EZ24135	Santa Ana CA P&DC	Santa Ana	CA	92799	EZ22855	36.7	
124	Long Beach CA P&DC	Long Beach	CA	90809	EZ21789	Los Angeles CA P&DC and/or Santa Ana CA P&DC	Los Angeles/ Santa Ana	CA / CA	90052, 92799	EZ24121 , EZ22855	20.1, 23.3	All volume to Los Angeles or Santa Ana

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Name	Study Site			Drop Ship Key	Name	Gaining Site			Distance	Notes		
	City	State	5-Digit ZIP Code			City	State	5-Digit ZIP Code			Drop Ship Key	
125	Stockton CA P&DC	Stockton	CA	95213	EZ23458	West Sacramento CA P&DC	West Sacramento	CA	95799	EZ22760	55.8	
126	Midway CA P&DF	San Diego	CA	92110	E008443	ML Sellers CA P&DC	San Diego	CA	92199	EZ22793	22.9	
127	North Bay CA P&DC	Petaluma	CA	94999	EZ22186	Oakland CA P&DC and/or San Francisco CA P&DC	Oakland/ San Francisco	CA / CA	94615, 94124	EZ22295 , EZ22801	46.4, 54.9	All volume to Oakland or San Francisco
128	Bakersfield CA P&DC	Bakersfield	CA	93380	EZ20171	Santa Clarita CA P&DC	Santa Clarita	CA	91383	EZ23707	86.8	
129	Pasadena CA P&DC	Pasadena	CA	91109	EZ22426	Los Angeles CA P&DC	Los Angeles	CA	90052	EZ24121	21	
130	North Peninsula CA DDC	Burlingame	CA	94010	E003389	San Francisco CA P&DC	San Francisco	CA	94124	EZ22801	12.2	
131	Redding CA CSMPC	Redding	CA	96002	EZ22632	West Sacramento CA P&DC	West Sacramento	CA	95799	EZ22760	161.5	
132	Van Nuys CA FSS Annex	Van Nuys	CA	91406	E014226	Santa Clarita CA P&DC	Santa Clarita	CA	91383	EZ23707	15.6	
133	Eureka CA CSMPC	Eureka	CA	95501	EZ21071	Medford OR CSMPC	Medford	OR	97501	EZ15248	197.4	
134	Modesto CA CSMPC	Modesto	CA	95350	PZ22014	West Sacramento CA P&DC	West Sacramento	CA	95799	EZ22760	77.6	
135	North Bay CA DDC	Petaluma	CA	94954	E003390	Oakland CA P&DC and/or San Francisco CA P&DC	Oakland/ San Francisco	CA / CA	94615, 94124	EZ22295 , EZ22801	43.8, 52.2	All volume to Oakland or San Francisco
136	Herb Peck CA Annex	Los Angeles	CA	90001	E014143	Los Angeles CA P&DC	Los Angeles	CA	90052	EZ24121	0.5	
137	Dallas TX P&DC	Dallas	TX	75200	EW23426	North Texas TX P&DC and/or Ft Worth TX P&DC	North Texas TX P&DC and/or Ft Worth TX P&DC	TX / TX	75099, 76161	EW23331 , EW26475	23, 37.6	751-752 to Ft Worth; 753 to North Texas
138	New Orleans LA P&DC	New Orleans	LA	70113	EY24218	Baton Rouge LA P&DC	Baton Rouge	LA	70810	EY23369	74.8	Origin Only
139	Tulsa OK P&DC	Tulsa	OK	74141	EW22564	Oklahoma City OK P&DC	Oklahoma City	OK	73125	E011036	117.2	
140	Orlando FL P&DC	Orlando	FL	32862	EY22810	Mid Florida FL P&DC	Mid Florida	FL	32799	EY22406	36.1	
141	Ft Myers FL P&DC	Fort Myers	FL	33913	EY21885	West Palm Beach FL P&DC	West Palm Beach	FL	33416	EY23233	167.9	
142	South Florida FL P&DC	Pembroke Pines	FL	33082	EY22915	Miami FL P&DC	Miami	FL	33152	EY22387	23.6	
143	Ft Lauderdale FL P&DC	Fort Lauderdale	FL	33310	EY26757	Miami FL P&DC	Miami	FL	33152	EY22387	34	
144	St Petersburg FL P&DC	Saint Petersburg	FL	33730	EY22836	Tampa FL P&DC	Tampa	FL	33630	EY23078	19.7	
145	Manasota FL P&DC	Sarasota	FL	34260	EY22324	Tampa FL P&DC	Tampa	FL	33630	EY23078	49.1	
146	East Texas TX P&DC	Tyler	TX	75708	EW26090	Shreveport LA P&DC and/or North Texas TX P&DC and/or North Houston TX P&DC	Shreveport/ Coppell/ North Houston	LA / TX / TX	71102, 75099, 77315	EY24453 , EW23331 , EW24934	85.6, 120.2, 225.9	756 to Shreveport or North Houston; 757 to North Texas or North Houston
147	Waco TX P&DF	Waco	TX	76702	EW26196	Austin TX P&DC	Austin	TX	78710	EW22814	98	
148	Effingham IL CSMPC	Effingham	IL	62401	EW12806	Champaign IL P&DF	Champaign	IL	61821	EW12356	79.6	
149	Lafayette LA P&DF	Lafayette	LA	70501	EY23983	Baton Rouge LA P&DC	Baton Rouge	LA	70810	EY23369	61.5	
150	Huntsville AL P&DF	Huntsville	AL	35813	EY10631	Birmingham AL P&DC	Birmingham	AL	35203	EY10113	91.2	
151	Savannah GA P&DF	Savannah	GA	31408	EX11113	Charleston SC P&DF and/or Macon GA P&DC and/or Jacksonville FL P&DC	North Charleston/ Macon/ Jacksonville	SC / GA / FL	29418, 31213, 32203	EX29536 , EX10767 , EY22124	148.5, 160.5, 132.7	299 to Charleston SC; 313-314 to Jacksonville or Macon
152	Mcallen TX P&DF	Mcallen	TX	78501	EW24660	Corpus Christi TX P&DC	Corpus Christi	TX	78469	EW23343	168.2	
153	Lakeland FL P&DC	Lakeland	FL	33805	EY22226	Tampa FL P&DC	Tampa	FL	33630	EY23078	41.8	
154	Abilene TX CSMPC	Abilene	TX	79601	EW22666	Austin TX P&DC and/or Midland TX P&DF	Austin/ Midland	TX / TX	78710, 79711	EW22814 , EW24719	225.8, 185.4	768 to Austin; 795-796 to Midland
155	Albany GA CSMPC	Albany	GA	31701	EX10018	Jacksonville FL P&DC and/or Tallahassee FL P&DF	Jacksonville/ Tallahassee	FL / FL	32203, 32301	EY22124 , EY23072	207.4, 114.7	All volume to Jacksonville or Tallahassee
156	Beaumont TX P&DF	Beaumont	TX	77707	EW22885	North Houston TX P&DC	North Houston	TX	77315	EW24934	94.6	
157	Augusta GA P&DF	Augusta	GA	30901	EX10064	Columbia SC P&DC and/or Macon GA P&DC	West Columbia/ Macon	SC / GA	29172, 31213	EX23726 , EX10767	73.7, 150.1	298 to Columbia SC; 308-309 to Macon
158	Fayetteville AR P&DF	Fayetteville	AR	72701	EY20402	Little Rock AR P&DC	Little Rock	AR	72231	EY20708	191	
159	Gulfport MS P&DF	Gulfport	MS	39503	EY13699	Mobile AL P&DC	Mobile	AL	36675	EY10806	58.1	
160	Columbus GA CSMPC	Columbus	GA	31907	EX10273	Montgomery AL P&DC	Montgomery	AL	36119	EY10814	87.2	
161	Bryan TX CSMPC	Bryan	TX	77801	EW23069	North Houston TX P&DC	North Houston	TX	77315	EW24934	128.7	
162	Panama City FL P&DF	Panama City	FL	32401	EY22658	Pensacola FL P&DC	Pensacola	FL	32501	EY22687	145.5	
163	Hattiesburg MS CSMPC	Hattiesburg	MS	39402	EY13720	Mobile AL P&DC	Mobile	AL	36675	EY10806	128.9	
164	Jonesboro AR CSMPC	Jonesboro	AR	72401	EY20640	Memphis TN P&DC and/or Little Rock AR P&DC	Memphis/ Little Rock	TN / AR	38101, 72231	EX25496 , EY20708	62.9, 134.5	All volume to Memphis or Little Rock
165	Grenada MS CSMPC	Grenada	MS	38901	EY13691	Jackson MS P&DC	Jackson	MS	39201	EY13800	112.4	
166	Lufkin TX CSMPC	Lufkin	TX	75904	EW24562	North Houston TX P&DC	North Houston	TX	77315	EW24934	121.4	
167	Tupelo MS CSMPC	Tupelo	MS	38801	EY14531	Memphis TN P&DC	Memphis	TN	38101	EX25496	113.8	
168	Hot Springs Nti Pk AR CSMPC	Hot Springs National Park	AR	71913	EY20591	Little Rock AR P&DC	Little Rock	AR	72231	EY20708	61.9	
169	Little Rock Lindsey Road AR Annex	Little Rock	AR	72206	E003198	Little Rock AR P&DC	Little Rock	AR	72231	EY20708	7.6	
170	Waycross GA CSMPC	Waycross	GA	31501	EX11353	Jacksonville FL P&DC	Jacksonville	FL	32203	EY22124	108.5	
171	Dothan AL CSMPC	Dothan	AL	36302	EY10338	Montgomery AL P&DC	Montgomery	AL	36119	EY10814	104.8	
172	Austin TX Annex	Austin	TX	78710	E003573	Austin TX P&DC	Austin	TX	78710	EW22814	1	
173	Tuscaloosa AL CSMPC	Tuscaloosa	AL	35405	EY11200	Birmingham AL P&DC	Birmingham	AL	35203	EY10113	52	
174	Harrison AR CSMPC	Harrison	AR	72601	EY20531	Little Rock AR P&DC	Little Rock	AR	72231	EY20708	141.7	
175	Mcalester OK CSMPC	Mcalester	OK	74501	EW22264	Oklahoma City OK P&DC	Oklahoma City	OK	73125	E011036	162.9	
176	Savanna PO CSMPC	Savannah	GA	31401	PX11114	Charleston SC P&DF	North Charleston	SC	29418	EX29536	150.3	
177	Anniston AL CSMPC	Anniston	AL	36201	EY10041	Birmingham AL P&DC	Birmingham	AL	35203	EY10113	64.1	
178	Swainsboro GA CSMPC	Swainsboro	GA	30401	EX11243	Macon GA P&DC	Macon	GA	31213	EY10767	104	
179	Valdosta GA CSMPC	Valdosta	GA	31601	EX11315	Jacksonville FL P&DC	Jacksonville	FL	32203	EY22124	122.4	
180	Poteau OK CSMPC	Poteau	OK	74953	EW22409	Oklahoma City OK P&DC	Oklahoma City	OK	73125	E011036	196.1	
181	Woodward OK CSMPC	Woodward	OK	73801	EW22648	Oklahoma City OK P&DC	Oklahoma City	OK	73125	E011036	136.0	
182	Mobile AL Annex	Mobile	AL	36602	J009166	Mobile AL P&DC	Mobile	AL	36675	EY10806	11.9	
183	Waco TX Annex	Waco	TX	76712	E003571	Austin TX P&DC	Austin	TX	78710	EW22814	97.7	
184	Colorado Springs CO P&DC	Colorado Springs	CO	80910	EZ17854	Denver CO P&DC	Denver	CO	80266	EZ17853	77.9	
185	Tucson AZ P&DC	Tucson	AZ	85726	EZ10944	Phoenix AZ P&DC	Phoenix	AZ	85026	EZ10745	111	
186	Springfield MO P&DF	Springfield	MO	65801	EW17988	Kansas City MO P&DC	Kansas City	MO	64121	EW1B651	166.7	
187	Reno NV P&DC	Reno	NV	89510	EZ14577	West Sacramento CA P&DC	West Sacramento	CA	95799	EZ22760	140.7	
188	Everett WA P&DF	Everett	WA	98203	EZ16762	Seattle WA P&DC	Seattle	WA	98168	EZ17427	35.2	

Network Optimization: Consolidation Summary

Source: Distance calculated by PC Miler; Road distance, in miles, using Facility latitude/longitude.

Drop Ship Key extracted from FDB

189	Study Site				Gaining Site						Distance	Notes
	Name	City	State	5-Digit ZIP Code	Drop Ship Key	Name	City	State	5-Digit ZIP Code	Drop Ship Key		
	Tacoma WA P&DC	Tacoma	WA	98413	EZ17596	Seattle WA P&DC	Seattle	WA	98168	EZ17427	27	
	Mount Hood OR DDC	Portland	OR	97220	FZ18791	Portland OR P&DC	Portland	OR	97208	EZ15410	10.3	
	Cedar Rapids IA P&DF	Cedar Rapids	IA	52401	EW10239	Quad Cities IL P&DF	Milan	IL	61264	EW14651	92.9	
	Eugene OR P&DF	Springfield	OR	97477	EZ14985	Portland OR P&DC	Portland	OR	97208	EZ15410	107.7	
	Salem OR P&DF	Salem	OR	97301	EZ15478	Portland OR P&DC	Portland	OR	97208	EZ15410	50.2	
	St Cloud MN P&DF	Waite Park	MN	56387	EY26241	Minneapolis MN P&DC	Minneapolis	MN	55401	EY25844	76	
	Topeka KS P&DF	Topeka	KS	66618	EW21614	Kansas City MO P&DC	Kansas City	MO	64121	EW1B651	70.6	
	Cape Girardeau MO P&DF	Cape Girardeau	MO	63710	EW16080	Saint Louis MO P&DC	Saint Louis	MO	63155	EW17797	114	
	Waterloo IA P&DF	Waterloo	IA	50701	EW11692	Des Moines IA P&DC	Des Moines	IA	50318	EW10400	111.9	
	Duluth MN P&DF	Duluth	MN	55806	EY25161	St Paul MN P&DC	Saint Paul	MN	55121	E013150	165.7	
	Rochester MN P&DF	Rochester	MN	55901	EY26185	St Paul MN P&DC	Saint Paul	MN	55121	E013150	72.6	
	Olympia WA P&DF	Tumwater	WA	98501	EZ17233	Seattle WA P&DC	Seattle	WA	98168	EZ17427	57.4	
	Seattle WA East DDC	Redmond	WA	98052	F003918	Seattle WA P&DC	Seattle	WA	98168	EZ17427	25.5	
	Provo UT CSMPC	Provo	UT	84606	EZ17855	Salt Lake City UT P&DC and/or Grand Junction CO CSMPC and/or Las Vegas NV P&DC	Salt Lake City/ Grand Junction/ Las Vegas	UT / CO / NV	84199, 81505, 89199	EZ16257 , EZ11455 , EZ14476	44.5, 237.9, 386.7	845 to Grand Junction; 846 to Salt Lake City; 847 to Las Vegas
	South WA DDC	Kent	WA	98032	FZ18114	Seattle WA P&DC	Seattle	WA	98168	EZ17427	13.4	
	Eau Claire WI P&DF	Eau Claire	WI	54703	EY17229	St Paul MN P&DC	Saint Paul	MN	55121	E013150	92.4	
	Pocatello ID CSMPC	Pocatello	ID	83202	EZ12818	Salt Lake City UT P&DC	Salt Lake City	UT	84199	EZ16257	170	
	Missoula MT CSMPC	Missoula	MT	59801	EZ13303	Spokane WA P&DC	Spokane	WA	99224	EZ17490	205.2	
	Rapid City SD P&DF	Rapid City	SD	57011	EW1B046	Casper WY CSMPC	Casper	WY	82609	EW1B333	253.4	
	La Crosse WI P&DF	La Crosse	WI	54601	EY17528	St Paul MN P&DC	Saint Paul	MN	55121	E013150	147.3	
	Pasco WA P&DF	Pasco	WA	99301	EZ17272	Spokane WA P&DC	Spokane	WA	99224	EZ17490	136.3	
	East Valley AZ DDC	Gilbert	AZ	85233	F004503	Phoenix AZ P&DC	Phoenix	AZ	85026	EZ10745	14.3	
	Grand Island NE P&DF	Grand Island	NE	68803	EW1C546	Omaha NE P&DC	Omaha	NE	68108	EW1A092	150.4	
	Bend OR CSMPC	Bend	OR	97701	EZ14764	Portland OR P&DC	Portland	OR	97208	EZ15410	160.1	
	Wenatchee WA CSMPC	Wenatchee	WA	98801	EZ17710	Spokane WA P&DC	Spokane	WA	99224	EZ17490	173.6	
	North Platte NE CSMPC	North Platte	NE	69101	EW1A071	Cheyenne WY P&DC	Cheyenne	WY	82009	EW1B336	219.9	
	Norfolk NE P&DF	Norfolk	NE	68701	EW1A064	Omaha NE P&DC	Omaha	NE	68108	EW1A092	112.8	
	Grand Forks ND CSMPC	Grand Forks	ND	58201	EW18966	Fargo ND P&DF	Fargo	ND	58102	EW18901	77.2	
	Salina KS CSMPC	Salina	KS	67401	EW21349	Wichita KS P&DC	Wichita	KS	67276	EW21758	94.9	
	Dakota Central SD P&DF	Huron	SD	57399	EW1C074	Sioux Falls SD P&DF	Sioux Falls	SD	57104	EW1B107	124.5	
	Minot ND CSMPC	Minot	ND	58701	EW19147	Bismarck ND P&DF	Bismarck	ND	58504	EW18762	113.3	
	Helena MT CSMPC	Helena	MT	59601	EZ13215	Great Falls MT P&DF	Great Falls	MT	59404	EZ13197	86.7	
	Roswell NM CSMPC	Roswell	NM	88203	EZ14089	Lubbock TX P&DF	Lubbock	TX	79402	EW24557	179.5	
	Kalispell MT CSMPC	Kalispell	MT	59901	EZ13245	Spokane WA P&DC	Spokane	WA	99224	EZ17490	243.7	
	Hutchinson KS CSMPC	Hutchinson	KS	67501	EW20738	Wichita KS P&DC	Wichita	KS	67276	EW21758	50.6	
	Rock Springs WY CSMPC	Rock Springs	WY	82901	EW1B513	Salt Lake City UT P&DC	Salt Lake City	UT	84199	EZ16257	178.8	
	Dodge City KS CSMPC	Dodge City	KS	67801	EW20438	Wichita KS P&DC	Wichita	KS	67276	EW21758	148.7	
	Farmington NM CSMPC	Farmington	NM	87401	EZ13723	Albuquerque NM P&DC	Albuquerque	NM	87101	EZ13503	261.8	
	Durango CO CSMPC	Durango	CO	81301	EZ11329	Albuquerque NM P&DC	Albuquerque	NM	87101	EZ13503	272.9	
	Pendleton OR CSMPC	Pendleton	OR	97801	EZ15390	Portland OR P&DC	Portland	OR	97208	EZ15410	208.8	
	Bemidji MN CSMPC	Bemidji	MN	56601	EY24815	Minneapolis MN P&DC	Minneapolis	MN	55401	EY25844	230.6	
	Alamosa CO CSMPC	Alamosa	CO	81101	EZ11013	Denver CO P&DC	Denver	CO	80266	EZ17853	239.4	
	Albuquerque NM ASF Annex	Albuquerque	NM	87121	K213504	Albuquerque NM P&DC	Albuquerque	NM	87101	EZ13503	0	
	Hays KS CSMPC	Hays	KS	67601	EW20678	Wichita KS P&DC	Wichita	KS	67276	EW21758	189.3	
	Alamogordo NM CSMPC	Alamogordo	NM	88310	E001343	El Paso TX P&DC	El Paso	TX	79910	EW23623	119.1	
	Salida CO CSMPC	Salida	CO	81201	EZ11824	Denver CO P&DC	Denver	CO	80266	EZ17853	150.2	
	Clovis NM CSMPC	Clovis	NM	88101	EZ13630	Lubbock TX P&DF	Lubbock	TX	79402	EW24557	103	
	Sunset OR DDC	Hillsboro	OR	97124	FZ18792	Portland OR P&DC	Portland	OR	97208	EZ15410	14.1	
	Carroll IA CSMPC	Carroll	IA	51401	EW10224	Des Moines IA P&DC	Des Moines	IA	50318	EW10400	98.3	
	Devils Lake ND CSMPC	Devils Lake	ND	58301	EW18854	Fargo ND P&DF	Fargo	ND	58102	EW18901	164.8	
	Liberal KS CSMPC	Liberal	KS	67901	EW20879	Wichita KS P&DC and/or Amarillo TX P&DF	Wichita/ Amarillo	KS / TX	67276, 79120	EW21758 , EW22730	206.8, 164.8	679 to Wichita; 739 to Amarillo
	Alliance NE CSMPC	Alliance	NE	69301	EW19444	Cheyenne WY P&DC	Cheyenne	WY	82009	EW1B336	177.8	
	Elko NV CSMPC	Elko	NV	89801	EZ14400	Salt Lake City UT P&DC	Salt Lake City	UT	84199	EZ16257	230.1	
	Colby KS CSMPC	Colby	KS	67701	EW20363	Denver CO P&DC	Denver	CO	80266	EZ17853	228.5	
	Rawlins WY CSMPC	Rawlins	WY	82301	EW1B501	Cheyenne WY P&DC	Cheyenne	WY	82009	EW1B336	154.4	
	Wolf Point MT CSMPC	Wolf Point	MT	59201	EZ13479	Billings MT P&DF	Billings	MT	59101	EZ13044	318.4	
	Wheatland WY CSMPC	Wheatland	WY	82201	EW1B569	Cheyenne WY P&DC	Cheyenne	WY	82009	EW1B336	71	
	Tucumcari NM CSMPC	Tucumcari	NM	88401	EZ14246	Albuquerque NM P&DC	Albuquerque	NM	87101	EZ13503	175.9	
	Creston IA CSMPC	Creston	IA	50801	EW10349	Des Moines IA P&DC	Des Moines	IA	50318	EW10400	78.8	
	Socorro NM CSMPC	Socorro	NM	87801	EZ14171	Albuquerque NM P&DC	Albuquerque	NM	87101	EZ13503	76.9	
	Truth Or Cons NM CSMPC	Truth Or Consequences	NM	87901	EZ14244	Albuquerque NM P&DC	Albuquerque	NM	87101	EZ13503	148.3	
	South Sound WA DDC	Fife	WA	98424	FZ18240	Seattle WA P&DC	Seattle	WA	98168	EZ17427	22.1	
	North Valley AZ DDC	Phoenix	AZ	85023	F004502	Phoenix AZ P&DC	Phoenix	AZ	85026	EZ10745	22	
	Omaha NE Mail Consolidation Ce	Omaha	NE	68138	E012491	Omaha NE P&DC	Omaha	NE	68108	EW1A092	16	

*NOTE: Irving Park Study by 3-Digit ZIP Code and Shape

3-Digit ZIP Code	606	607	608
Origin Letters	CAROL STREAM, IL	CAROL STREAM, IL	SO SUBURBAN, IL
DPS	CARDISS COLLINS, IL	CARDISS COLLINS, IL	CARDISS COLLINS, IL
Origin Flats	CAROL STREAM, IL	CAROL STREAM, IL	SO SUBURBAN, IL
Destinating Flats	PALATINE, IL	PALATINE, IL	SO SUBURBAN, IL
Origin Parcels	BUSSE METRO HUB, IL	BUSSE METRO HUB, IL	BUSSE METRO HUB, IL
Destinating Parcels	BUSSE METRO HUB, IL	BUSSE METRO HUB, IL	BUSSE METRO HUB, IL

Network Optimization: Consolidation Summary

Source: Distance calculated by PC Miler; Road distance, in miles, using Facility latitude/longitude.

Drop Ship Key extracted from FDB

Study Site				Gaining Site				Distance	Notes
Name	City	State	5-Digit ZIP Code	Drop Ship Key	Name	City	State		

**Kinston NC Annex does not have its own unique Drop Ship Key. The Kinston P&DC Drop Ship Key is used as a proxy.