MPFR Data Entry Page

1. "Transfer From" Facility Information

Type of Distribution Consolidated: Originating

Facility Name & Type: Medford OR P&DC Street Address: 2195 Sage Road City: Medford State: OR 5D Facility ZIP Code: 97501 Retail & Delivery District: ID-MT-OR Retail & Delivery Area: WestPac Finance Number: Current 3D ZIP Code(s): 975, 976 Miles to Gaining Facility: 280 Processing Region: Western Processing Region: Western Processing Division: Pacific Northwest Postmaster or Plant Manager: Debbi Brunswick Sr. Division Director: John DiPeri

2. "Transfer To" Facility Information

Facility Name & Type: Portland OR P&DC Street Address: 7007 NE Cornfoot Road City: Portland State: OR 5D Facility ZIP Code: 97218 Retail & Delivery District: ID-MT-OR Retail & Delivery Area: WestPac Finance Number: Current 3D ZIP Code(s): 970-973, 977, 978, 986 Processing Region: Western Processing Division: Pacific Northwest Plant Manager: Brian Gaines Sr. Division Director: John DiPeri

3. Background Information

Start of Study: Jul-12-2023 Date Range of Data: Jul-01-2022 Bargaining Unit Hours per Year: 1750 EAS Hours per Year: 1840

Jun-30-2023

4. Other Information	
Regional Vice President:	Todd Hawkins
Vice President, Proc & Maint Ops:	Mike L Barber
Division Coordinator:	
HQ MPFR Coordinator:	

v03: 8/15/2023

MPFR Approval Signatures

Transfer From Facility Name and Type: Facility ZIP Code: Finance Number: Current SCF ZIP Code(s):	Medford OR P&DC 97501	
Type of Distribution Consolidated:	Originating	
Trainsfer To Facility Name and Type: Facility ZIP Code: Finance Number: Current SCF ZIP Code(s):	Portland OR P&DC 97218 970-973, 977, 978, 986	
	wledge that I am accountable for respecting and supporting elating to compliance with contracting, complement, or simila our customers.	
TRANSFER FROM FACILITY:		
Postmaster or Plant Manager: Debbi Brunswick	E-SIGNED by Debra.K Brunswick on 2023-08-24 08:47:58 CDT	2023-08-24 08:47:58 CDT
Printed Name	Signature	Date
Sr. Division Director: John DiPeri	E-SIGNED by John.J Diperi on 2023-08-24 14:15:29 CDT	2023-08-24 14:15:29 CDT
Printed Name	Signature	Date
<u>TRANSFER TO FACILITY:</u> Plant Manager: Brian Gaines	E-SIGNED by Brian.C Gaines on 2023-08-24 12:24:19 CDT	2023-08-24 12:24:19 CDT
Printed Name	Signature	Date
Sr. Division Director: John DiPeri Printed Name	E-SIGNED by John.J Diperi on 2023-08-24 14:23:41 CDT Signature	2023-08-24 14:23:41 CDT
REGION:		
Regional Vice President: Todd Hawkins	E-SIGNED by Todd.S Hawkins on 2023-08-25 11:43:21 CDT	2023-08-25 11:43:21 CDT
Printed Name	Signature	Date
HEADQUARTERS:		
Vice President, Proc & Maint Ops: Mike L Barber	E-SIGNED by Michael.L Barber on 2023-08-25 11:43:50 CDT	2023-08-25 11:43:50 CDT
Printed Name	Signature	Date
Comments:		

Executive Summary

Transfer From Facility Name and Type: Medford OR P&DC Street Address: 2195 Sage Road City, State: Medford OR Current 3D ZIP Code(s): 975, 976 Type of Distribution to Consolidate: Originating

Miles between facilities: 280

Transfer To Facility Name and Type: Portland OR P&DC Current 3D ZIP Code(s): 970-973, 977, 978, 986

Summary of MPFR Analysis

Savings/Costs

Mail Pro	ocessing Craft Workhour Savings =	\$320K - \$420K	From Processing Tab
	Management Workhour Savings =	\$80K - \$110K	From Management Complement Tab
	Transportation Savings =	\$3.7M - \$4.9M	From Logistics Tab
	Maintenance Savings =	\$770K - \$1.0M	From Site A Maintenance Tab
	Space Savings =	\$0	
	Total Annual Savings =	\$4.8M - \$6.4M	
	Total One-Time Costs =	\$390K	From One Time Costs Tab
	Total First Year Savings =	\$4.4M - \$6.0M	
Staffing Positions			
	Net Craft Position Loss =	17	From Craft Complement Tab
	Net Management Position Loss =	1	From Management Complement Tab

Service Standard Impacts

There will be no changes to Service Standards due to this MPFR.

There will be an estimated 346 Origin/Destinating Pairs that will receive service performance upgrades and no service performance downgrades.

Summary Narrative

Background

The Medford OR P&DF is a leased facility that processes originating and destinating volumes for the service area of SCF 975 and 976. The Medford facility is 96,943 square feet. The Medford OR P&DF is located 280 miles from the Portland OR P&DC, approximately 4 hours 28 minutes via interstate highways. The Mail Processing Facility Review (MPFR) proposal to move originating mail from Medford OR P&DF to Portland OR P&DC was announced on 7/12/2023 under the Delivering for America plan, which includes strategies for the development of a mail processing network that enables more precise, efficient, and reliable service. By using best-inclass logistics practices, the Postal Service is driving efficiency and service performance improvement to fuel revenue growth and customer retention.

Facility Future

The Medford facility is <u>not</u> closing and will remain open and be modernized as a Local Processing Center.

Customer Service Impacts

Medford Carrier Annex is co-located with the Medford P&DC. Retail and business mail acceptance services currently provided at the Medford Carrier Annex would not change due to the MPFR implementation. A local postmark is still available at the retail service counter.

There are no changes to collection box times.

Service Standard Impacts

There will be no changes to Service Standards due to this MPFR. There will be an estimated 346 Origin/Destinating Pairs that will receive service performance upgrades and no service performance downgrades.

Local Workforce Impact

There will be no career layoffs as part of this initiative. The Postal Service is a responsible employer and will be working closely with the unions and management associations to work through this initiative. The Postal Service will follow requirements of the collective bargaining agreements where they apply and all applicable postal policies.

Financial Summary

The annual baseline for the MPFR study represents the period of July 1, 2022, through June 30, 2023.

The MPFR shows an estimated annual savings between \$4.8M and \$6.4M. There are projected one-time costs of \$390K associated with this MPFR.

Savings/Costs

Mail Processing Craft Workhour Savings	=	\$320K - \$420K
Management Workhour Savings	=	\$80K - \$110K
Transportation Savings	=	\$3.7M - \$4.9M
Maintenance Savings	=	\$770K - \$1.0M
Space Savings	=	\$0
Total Annual Savings	=	\$4.8M - \$6.4M
Total One-Time Costs	=	\$390K
Total First Year Savings	=	\$4.4M - \$6.0M

Mail Processing

The Medford MPFR identified a net reduction of 7 craft positions and 1 management position. Organizational Design will determine the future Portland RPDC Management staffing.

	Craft Staffing Impacts										
LPC Impacts	LPC Impacts F1 Maint Total RPDC Impacts F1 Maint Total Net Impacts Net F1 Net Maint Net Total										
Medford	-27	-10	-37	Portland RPDC	20	0	20	LPC/RPDC Total	-7	-10	-17

	Management Staffing Impacts										
LPC Impacts	PC Impacts F1 Maint Total RPDC Impacts F1 Maint Total Net Impacts Net F1 Net Maint Net Total										
Medford	-1	0	-1	Portland RPDC	0	0	0	LPC/RPDC Total	-1	0	-1

Maintenance

The MPFR identified a net reduction of 10 craft positions. Maintenance staffing packages will be performed after implementation of this MPFR to determine actual impacts.

Transportation

The MPFR shows an annual savings due to modifying and eliminating existing HCR routes and PVS trips as necessary. The MPFR has identified no staffing impacts at this.

*Other Current Initiatives

The Portland P&DC project includes moving some or all mail processing operations from the Eugene P&DC.

Space Impacts and One-Time Costs

There is a proposed one-time cost of \$390K due to equipment relocation costs for this MPFR. Any space in Medford made available due to the transfer of operations to the Portland P&DC would be evaluated for future utilization.

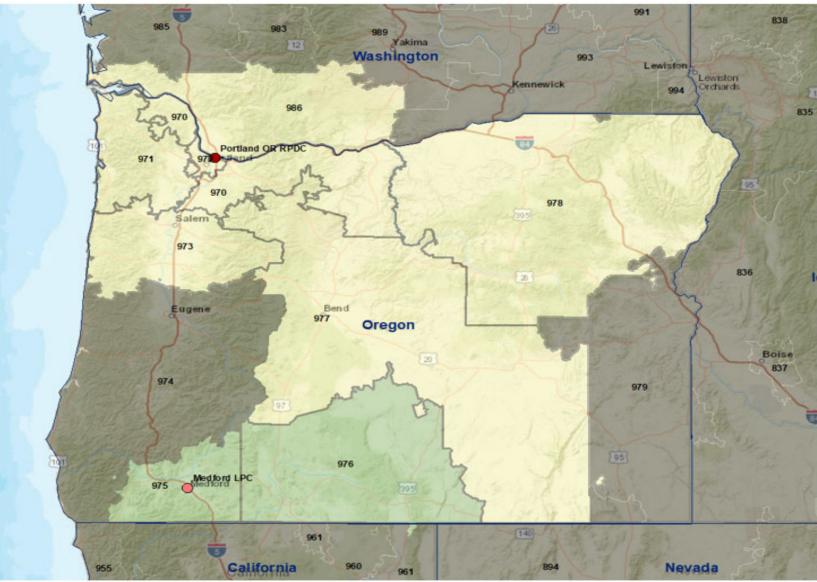
Conclusion

The Medford facility will remain open and be modernized as a Local Processing Center. There will be no career layoffs as part of this initiative.

The Medford to Portland P&DC MPFR projects a first-year savings between \$4.8M and \$6.4M with a proposed one-time cost of \$390K. The projected total annual savings is between \$4.4M to \$6.0M.

This go-forward plan for the Medford facility will help USPS achieve the core goals of our Delivering for America plan: financial sustainability for our organization and improved service reliability for our customers.

Map of Service Areas



970-973, 977-978, 986 Portland

975-976 Medford

Craft Complement

			Craft Staffing Impacts											Craft Career Impact (Losing Site)						
	Net Complement Impacts	LPC Impacts	F1	Maint	Total	RPDC Impacts	F1	Maint	Total	Net Impacts	Net F1	Net Maint	Net Total	LPC Impacts	F1 Impact (Losing site)	F1 Pre-career On-rolls	F1 Career Impact Less Pre-Career	Maint Impact (Losing Site)**	Updated Career Craft Impact	
F1 Mail Processing	7	Medford	-27	-10	-37	Portland RPDC	20	0	20	LPC/RPDC Total	-7	-10	-17	Medford	-27	8	-19	-10	-29	1
F3A Logistics	0																			-
F3B Maintenance	10																			
Total	17																			

Management Complement

OM to Payroll Staffing Condition Report

Run Date: 07/12/23

	SAP Organizational Management Data		Payroll Form 50 Data					
				Variance				
Occupation		Total	On Rolls	On Rolls -				
Series/Code	Title	Authorized	Count	d	Func	LDC		
405409	MEDFORD OR P&DC							
23020038	PLANT MANAGER	1	1	0	8	80		
23150087	MGR DISTRIBUTION OPERATIONS (SDA)	3	3	0	1	10		
16407040	MGR MAINTENANCE	1	1	0	3B	35		
23150106	PROCESSING SUPPORT SPECIALIST	2	2	0	0	3		
23550010	SUPV MAINTENANCE OPERATIONS	1	1	0	3B	35		
Cost Center	Total	8	8	0				

Future EAS Staffing

Occupation		Total		
Series/Code	Title	Authorized	Func	LDC
405409	MEDFORD OR P&DC			
23020038	PLANT MANAGER	1	8	80
23150087	MGR DISTRIBUTION OPERATIONS (SDA)	2	1	10
16407040	MGR MAINTENANCE	1	3B	35
23150106	PROCESSING SUPPORT SPECIALIST	2	0	3
23550010	SUPV MAINTENANCE OPERATIONS	1	3B	35
Cost Center	Total	7		

	Summary	
	Net Mgt	Management
	Impacts	Savings \$
F1	1	\$132,480
Estimated Sa	avings Range	\$80K - \$110K

Function	Hourly Rate		Management Staffing Impacts										
F0		LPC Impacts	F1	Maint	Total	RPDC Impacts	F1	Maint	Total	Net Impacts	Net F1	Net Maint	Net Total
F3		Medford	-1	0	-1	Portland RPDC	0	0	0	LPC/RPDC Total	-1	0	-1
F10													

Service Standard Impacts

Notes: There will be no changes to Service Standards due to this MPFR.

There will be an estimated 346 Origin/Destinating Pairs that will receive service performance upgrades and no service performance downgrades.

	Upgrades	Downgrades
PRI	10	0
GAL	98	0
GAH	98	0
FCM	56	0
PER	56	0
MKT	14	0
PKG	14	0
Total	346	0

MPE Inventory

Losing Facility: Medford OR P&DC

Gaining Facility: Portland OR P&DC

Data Extraction Date: 07/11/23

	(1)	(2)	(3)		(4)	(5)	(6)	(7)	(8)
Equipment Type	Current Number	Proposed Number	Difference	Equipment Type	Current Number	Proposed Number	Difference	Excess Equipment	Relocation Costs
ADUS	1		(1)	ADUS			0	1	
AFCS			0	AFCS			0	0	
AFCS 200 / AFCS	2		(2)	AFCS 200	6	6	0	2	
AFSM100	1	1	0	AFSM100	3	3	0	0	
APBS			0	APBS	1	1	0	0	
APPS			0	APPS			0	0	
CIOSS			0	CIOSS	2	2	0	0	
DBCS	3	2	(1)	DBCS	35	27	(8)	9	
DIOSS	2	1	(1)	DIOSS	5	5	0	1	
HOPS			0	HOPS			0	0	
HSTS			0	HSTS		1	1	(1)	\$390,00
HSUS			0	HSUS			0	0	
LCREM	1	1	0	LCREM	1	1	0	0	
LCTS			0	LCTS	2	1	(1)	1	
LCUS	1		(1)	LCUS			0	1	
PSM			0	PSM			0	0	
RCS			0	RCS			0	0	
SIPS			0	SIPS	1	1	0	0	
SPSS			0	SPSS			0	0	
USS			0	USS	1	1	0	0	
PIV			0	PIV			0	0	
(enter as needed)			0	MaRS			0	0	
(enter as needed)			0	FRS			0	0	
(enter as needed)			0	EPPS	1	1	0	0	

(9) Notes:

Customer Service Analysis

Transfer From Facility: Medford OR P&DC

3-Digit ZIP Co	de: 975	3-Digit ZIP Co	de: 976	3-Digit ZIP Co	de:	3-Digit ZIP Co	de:
Curr	ent	Current		Current		Current	
Mon Fri.	Sat.	Mon Fri.	Sat.	Mon Fri.	Sat.	Mon Fri.	Sat.
8	29	12	22				
55	33	41	24				
19	0	7	0				
82	62	60	46	Ì			
	Curr Mon Fri. 8 55 19	Current Mon Fri. Sat. 8 29 55 33 19 0	Current Curr Mon Fri. Sat. Mon Fri. 8 29 12 55 33 41 19 0 7	Current Current Mon Fri. Sat. Mon Fri. Sat. 8 29 12 22 55 33 41 24 19 0 7 0	Current Current Current Mon Fri. Sat. Mon Fri. Sat. Mon Fri. 8 29 12 22 12 55 33 41 24 19 0 7 0	Current Current Current Mon Fri. Sat. Mon Fri. Sat. 8 29 12 22 55 33 41 24 19 0 7 0	Current Current Current Current Current Mon Fri. Sat. Mon Fri. Sat.

0

0

Monda

Tuesday

Thursday Friday

Saturday

Wednesday

6. Business (Bulk) Mail Acceptance Hours
Current
Pro

End

17:00

17:00

17:00

17:00

17:00

Closed

Start

11:00

11:00

11:00

11:00

11:00

Closed

2. How many collection boxes are designated for "local delivery"?

3. How many "local delivery" boxes will be removed as a result of MPFR?

4. Delivery Performance Report

4. Delivery re	enormance Kepon			
			Quarter/FY	Percent
	% Carriers return	ning after 1700	QTR4/FY22	42.0%
			QTR1/FY23	53.0%
			QTR2/FY23	40.0%
			QTR3/FY23	37.0%
5. Retail Unit	Inside Losing Fac	ility (Window	Service Times)
	Currer	nt	Prop	osed
	Start	End	Start	End

	Currer	าซ	Prop	osed
	Start	End	Start	End
Monday	11:00	17:00	11:00	17:00
Tuesday	11:00	17:00	11:00	17:00
Wednesday	11:00	17:00	11:00	17:00
Thursday	11:00	17:00	11:00	17:00
Friday	11:00	17:00	11:00	17:00
Saturday	11:00	14:00	11:00	14:00

7. Can customers obtain a local postmark in accordance with applicable policies in the Postal Operations Manual?

Yes

Proposed

End

17:00

17:00

17:00

17:00

17:00

Closed

Start

11:00

11:00

11:00

11:00

11:00

Closed

8. Notes:

Transfer To Facility: Portland OR P&DC

9. What postmark will be printed on collection mail?

Line 1_____ Line 2_____

One-Time Costs

MPE Relocation Costs	\$390,000
Building Modifications	
Prep on Workroom Floor	
Employee Relocation	
Total	\$390,000
Estimated One-Time Costs	\$390K

Processing

MEDFORD OR F				
Mail Mix	Total Workload Content	Total Workhou r	Efficiency Index	FTEs
Letters			8,756	21
Flats			10,448	7
Packages			7,718	20
Other			2,118	24
Grand Total			6,396	72

MEDFORD	OR P&DC		
Mail Mix	Total Workload Content	Total Workhou r	Efficiency Index
Letters			9,104
Flats			7,899
Packages			7,718
Other			284
Grand Total			5,433

Mail Mix	5% El Improvem ent @ Current Facility	Remaining Volume @ 5% Improvement	WH = FTEs @ 5% Improvem ent
Letters	9,193		17
Flats	10,970		7
Packages	8,104		-
Other	2,224		15
Grand Total			39
		Current on-rolls	66

Current on-rolls On-Rolls Impact (27)

Volume Moving	Current WH	WH = FTEs		15% El WH Improvem ent @ Gaining Facility	15% El Improvement WH = FTEs @ Gaining Facility	New Facility Change		\$ Savings
3,027,778			10,069	301	2	(1)	\$	(75,779)
2,444,946			12,015	203	2	-	\$	-
19,564,970			8,875	2,204	17	(3)	\$	(227,336)
5,929,909			2,436	2,434	19	(3)	\$	(227,336)
30,967,604			7,356	5,143	40	(7)	\$	(530,450)
					Estimated Sar	vings Range	\$3	20K - \$420K

Site A Maintenance - Medford

Category	Equipment Name	Qty	Current
Package Sorter	ADUS	1	1
Letter Sorter	DBCS	2	3
Letter Sorter	DIOSS	1	2
Letter Sorter	AFCS	2	2
Flat Sorter	AFSM	1	1
Total		7	9

Supplies -22% Reduction%

Current eWHEP Authorized								
SITE	LDC 35	LDC 36	LDC 37	LDC 38	LDC 39	Grand Total		
Medford OR PDC	2	16	1	8	1	28		

SITE L	LDC 35	LDC 36	LDC 37	LDC 38	LDC 39	Grand Total
Medford OR PDC \$3	301,836	\$2,006,660	\$126,522	\$803,919	\$113,256	\$3,352,193

Total	
Maintenance	
Craft x 1783 Hrs	\$3,050,356
x LDC Labor	
Rate	
Total	
Maintenance	\$301.836
EAS x 1799 Hrs x	\$301,636
LDC Labor Rate	
Total Annual	\$3,352,193
Cost	\$3,352,193

Medford OR LPC	2	7	1	8	0	18
		Future	Cost			
Medford OR LPC	\$301,836	\$877,914	\$126,522	\$803,919	\$0	\$2,110,190
Total Maintenance Craft x 1783 Hrs x LDC Labor Rate	\$1,808,354					
Total Maintenance EAS x 1799 Hrs x LDC Labor Rate	\$301,836					
	\$2,110,190					

LDC 37

\$1,242,002 \$0 \$1,242,002

ous Equipment hours, 2C – Additional Requirements hours, and LI

LDC 38

LDC 39

Grand Total

Net Savings Supplies Savings \$1,242,002 \$ 38,346 \$0

\$1,242,002

Estimated Savings Range \$770K - \$1.0M

LDC 36

LDC	Current Work Hrs	Future Work Hrs	Work Hrs Delta	FTE Delta	Estimated Cost
35			0	0	\$0
36			-16047	-9	(\$1,128,746)
37			0	0	\$0
38			0	0	\$0
39			-1783	-1	(\$113,256)
Grand Total			-17830	-10	(\$1,242,002)

-10 Net Craft Impacts

March Volumes

68,000 66,000

> LDC Code Work Hour Rate 35 36 37 38 20

Savings

(\$124,200.21)

LDC 35

SITE

Total Annual Cost

Total Annual Savings

\$\$\$/FTE

Note

Maintenance Craft Work Hour Savings Maintenance EAS Work Hour Savings

Total Employee Reduction -10

enance hours, 2A - Mis

Reduction to MPE Supplie -22% Savings \$ (38,346)

Finance f	Number	Effective FPR Lin	e Number	Effective Account (8 D Metrics GL Period Status	Actual CLOSED	Actual OPEN		Actual Total		Adjustment CLOSED	Adjustment OPEN	Adjustment Total	CLOSE	ArActual + Adjustment		Actual + Adjustment Fotal
105 100	NED5000 00 00		01/00/150		Month Closed	Month Open				Month Closed	Month Open			Clo:Month Open		
405409	MEDFORD OR P8		SUPPLIES	52103.000 SPARE PARTS FOR MECHANIZA			\$10		\$20	\$) \$1			10	10	20
405409	MEDFORD OR P8		SUPPLIES	52173.000 CUSTODIAL & BUILDING SUPPLI					\$0	\$)	\$)	0		0
405409	MEDFORD OR P8		SUPPLIES	Total	\$10		\$10		\$20	\$) \$1) ·	10	10	20
405409	MEDFORD OR P8	\$32	EQUIPMENT & FURNITURE	52106.000 MAIL PROCESSING EQUIPMENT	\$2,107		\$0		\$2,107	\$) \$1) \$	2,10	07	0	2,107
405409	MEDFORD OR P8	\$32	EQUIPMENT & FURNITURE	Total	\$2,107		\$0		\$2,107	\$) \$1) \$	2,10	07	0	2,107
405409	MEDFORD OR P8	\$33	SUPPLIES-ISSUED FROM INVENTORY	52120.000 ISSUES FROM SUPPLY CENTER	S \$163,464		\$9,094	9	\$172,558	\$) \$1) \$	163,46	64	9,094	172,558
405409	MEDFORD OR P8	\$33	SUPPLIES-ISSUED FROM INVENTORY	52210.000 INVENTORY ADJUSTMENTS-ME	S \$0				\$0	\$)	\$) (0		0
405409	MEDFORD OR P8	\$33	SUPPLIES-ISSUED FROM INVENTORY	52230.000 REPAIRED ITEMS RETURNED TO	D \$1,833		(\$672))	\$1,161	\$) \$1) \$	1,8	33	(672)	1,161
405409	MEDFORD OR P8	\$33	SUPPLIES-ISSUED FROM INVENTORY	Total	\$165,297		\$8,422		173,719	\$) \$1) \$	165,2	97	8,422	173,719
405409	MEDFORD OR P8	\$34	SERVICES	52313.000 CUSTODIAL AND BUILDING SER	V \$0				\$0	\$)	\$)	0		0
405409	MEDFORD OR P8	\$34	SERVICES	Total	\$0				\$0	\$)	\$)	0		0
405409	MEDFORD OR P8	\$37	EQUIPMENT RENT & REPAIR	54521.998 POSTAL OPR EQUIP-REPAIR/MN	\$7,221		\$0		\$7,221	\$) \$1) \$	7,2	21	0	7,221
405409	MEDFORD OR P8	\$37	EQUIPMENT RENT & REPAIR	Total	\$7,221		\$0		\$7,221	\$) \$1) \$	7,2	21	0	7,221
405409	MEDFORD OR P8	\$42	FUEL & UTILITIES	54143.000 GAS - HEATING	\$19,587		\$374		\$19,961	\$) \$1) \$) 19,5	37	374	19,961
405409	MEDFORD OR P8	\$42	FUEL & UTILITIES	54151.000 ELECTRICITY	\$155,716		\$17,156		172,872	\$) \$1) \$	155,7	16	17,156	172,872
405409	MEDFORD OR P8	\$42	FUEL & UTILITIES	54153.000 GARBAGE & TRASH DISPOSAL	\$3,751		\$1,319		\$5.071	s) SI) S	3.7	51	1.319	5.071
405409	MEDFORD OR P8	\$42	FUEL & UTILITIES	Total	\$179,054		\$18,849		197,903	\$) \$I) \$	179,0	54	18,849	197,903
405409	MEDFORD OR P8	& Total			\$353,689		\$27,282		380,970	\$) \$1) \$	353,6	39	27,282	380,970

Daily Cancelations Daily Outgoing

Logistics

975.00 72219.312 -197,716 97011 14729.444 -56,762 97011 104242.35 -401,714 97011 36813.926 -402,714 97011 104242.35 -401,714 97011 104242.35 -401,714 97011 104242.35 -401,714 97011 104242.35 -36,628 97011 14739.816 -36,629 97011 14739.816 -36,620 97011 14822.392 -57,120 97011 14822.392 -57,120 97011 14822.392 -57,120 97011 14829.92 -57,120 97011 14829.92 -57,120 97011 14829.92 -57,120 97011 14829.92 -57,120 97011 14829.92 -37,435 97011 14895.025 -406,829 97011 14897.06 -237,134 9751.0 86617.406 -237,134 9751.0 86617.406	HCR	Contract	Annual Miles	Edit Annual Miles	RATE PER MILE	Pre-Annual Cost	Post - Annual Cost	Annual Cost A	Comment
97011 104242.35 -401,714 97011 36913.926 -142,253 97011 86496.178 -333,226 97011 104242.35 -401,714 97011 104242.35 -401,714 97011 104242.35 -401,714 97011 104242.35 -336,928 97011 14739.816 -56,802 97011 105045.9 -304,810 97011 14822.392 -57,120 97011 14822.392 -57,120 97011 14822.392 -57,120 97011 14822.392 -57,120 97011 14822.392 -57,120 97011 14822.392 -37,458 97011 14801.729 -37,458 97011 14801.729 -37,458 97011 86617.406 -237,134 975L0 86617.406 -33,793 975L0 86617.406 -33,793 97011 14750.138 -36,642 97011 14750.138								-197,716	
'97011 36013.926 '97011 86496.178 '97011 86496.178 '97011 10424.235 '97011 10424.235 '97011 10424.235 '97011 10424.235 '97011 10424.235 '97011 105045.9 '97011 105045.9 '97011 106045.9 '97011 14822.392 '97011 14822.392 '97011 14822.392 '97011 105045.9 '97011 105959.025 '97011 105959.025 '97011 2889 '97011 2889 '97011 2889 '97011 2889 '97011 2860 '97011 2889 '97011 86617.406 '97011 7455.0 '97011 73621.828 '97011 73621.828 '97011 73621.828 '97011 73621.828 '97011 7362								-56,762	
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		-							
\$ (6,088,256.84)								\$ (6,088,256.84)	
\$3.7M - \$4.9M								\$3.7M - \$4.9M	

0 Net Craft Impacts