### **MPFR Data Entry Page**

#### 1. "Transfer From" Facility Information

Type of Distribution Consolidated: Originating

Facility Name & Type: Chattanooga TN P&DC Street Address: 6050 Shallowford Road

City: Chattanooga

State: TN

5D Facility ZIP Code: 37421
Retail & Delivery District: Tennessee
Retail & Delivery Area: Southern
Finance Number:

Current 3D ZIP Code(s): 307, 373-374

Shape: Letters

Miles to "Transfer To" Facility: 143

Processing Region: Eastern
Processing Division: Southeast

Postmaster or Plant Manager: William T Graves (A)

Sr. Division Director: Sharon M Young

#### 2. "Transfer To" Facility Information

Facility Name & Type: Nashville TN P&DC Music City TN Annex Street Address: 525 Royal Parkway 570 Knight Valley Drive

City: NashvilleNashvilleState: TNTN5D Facility ZIP Code: 3722937227Retail & Delivery District: TennesseeTennessee

Flats and Parcels

Southern

Retail & Delivery Area: Southern Finance Number:

Current 3D ZIP Code(s): 370-372, 384-385, 421-422 370-372, 384-385, 421-422

**Shape:** Letters Flats and Parcels

Processing Region: Eastern Eastern
Processing Division: Southeast Southeast
Plant Manager: Gary L McClellan Gary L McClellan
Sr. Division Director: Sharon M Young Sharon M Young

#### 3. Background Information

Start of Study: Oct-25-2023

Date Range of Data: Oct-01-2022 Sep-30-2023

**Bargaining Unit Hours per Year:** 1750

EAS Hours per Year: 1840

#### 4. Other Information

Regional Vice President: Todd Hawkins
Vice President, Proc & Maint Ops: Dane A Coleman

Division Coordinator: HQ MPFR Coordinator:

v06: 9/12/2023

# **MPFR Approval Signatures**

Transfer From Facility Name and Type:	Chattanooga TN P&DC					
Facility ZIP Code:	37421					
Finance Number: Current SCF ZIP Code(s):	307, 373-374					
Type of Distribution Consolidated:	Originating					
Transfer To Facility Name and Type:	Nashville TN P&DC Letters					
Facility ZIP Code:	37229					
Finance Number:						
Transfer To Facility Name and Type:	Music City TN Annex Flats and Parcels					
Facility ZIP Code:	37227					
Finance Number:						
Current SCF ZIP Code(s):	370-372, 384-385, 421-422					
	tge that I am accountable for respecting and supporting the inte oliance with contracting, complement, or similar efforts involving					
TRANSFER FROM FACILITY:						
Postmaster or A/Plant Manager:	E-SIGNED by William.T Graves					
William T Graves	on 2024-01-06 04:30:24 GMT					
Printed Name	Signature	Date				
Sr. Division Director:	5 0/0/5D 0//4 DOM/M/0/19/0					
Sharon M Young	E-SIGNED by SHARON.M YOUNG on 2024-01-06 13:39:52 GMT					
Printed Name	Signature	Date				
TRANSFER TO FACILITY:						
Nashville TN P&DC Plant Manager:	E-SIGNED by Gary.L Mcclellan					
Gary L McClellan	on 2024-01-06 13:37:37 GMT					
Printed Name	Signature	Date				
Music City TN Annex Plant Manager:	E-SIGNED by Gary.L Mcclellan					
Gary L McClellan	on 2024-01-06 13:37:39 GMT					
Printed Name	Signature	Date				
Sr. Division Director:	E-SIGNED by SHARON.M YOUNG on 2024-01-06 13:40:05 GMT					
Sharon M Young						
Printed Name	Signature	Date				
REGION:						
Regional Vice President:	E-SIGNED by Todd.S Hawkins					
Todd Hawkins Printed Name	on 2024-02-21 19:43:32 GMT Signature	Date				
	U.g. ict.a. c	Jule				
HEADQUARTERS:						
Vice President, Proc & Maint Ops:	E-SIGNED by DANE A COLEMAN					
Dane A Coleman	on 2024-02-29 23:24:02 GMT					
Printed Name	Signature	Date				
Comments:						

### **Executive Summary**

Transfer From Facility Name and Type: Chattanooga TN P&DC

Street Address: 6050 Shallowford Road

City, State: Chattanooga, TN

Current 3D ZIP Code(s): 307, 373-374

Type of Distribution to Consolidate: Originating

Transfer To Facility Name and Type: Nashville TN P&DC

Transfer To Facility Name and Type: Music City TN Annex

Miles between facilities: 138

Current 3D ZIP Code(s): 370-372, 384-385, 421-422

### **Summary of MPFR Analysis**

#### Savings / Costs

Mail Processing Craft Workhour Savings = \$420K - \$560K From Processing Tab

Management Workhour Savings = \$0 From Management Complement Tab

Transportation Savings = \$\frac{\$2.5M - \$3.3M}{}\$ From Logistics Tab

Maintenance Savings = \$380K - \$500K From Site A Maintenance Tab

Space Savings = \$0

Total Annual Savings = \$3.3M - \$4.3M

Total One-Time Costs = \$0 From One-Time Costs Tab

Total First Year Savings = \$3.3M - \$4.3M

### **Staffing Positions**

Net Craft Position Loss = 12 From Craft Complement Tab

Net Management Position Loss = 0 From Management Complement Tab

#### **Service Standard Impacts**

There will be no changes to Service Standards due to this MPFR.

There will be an expected 510 Origin/Destinating Pairs that will receive service performance upgrades and no service performance downgrades.

### **Summary Narrative**

#### Background

The Chattanooga TN P&DC is a postal owned facility that processes originating and destinating volumes for the service area of SCFs 307, 373-374. The Chattanooga facility is 189,473 square feet. The Chattanooga facility is located 143 miles from the Nashville TN P&DC and 138 miles from the Music City TN Annex, approximately 2¾ hours via local roadways. The Mail Processing Facility Review (MPFR) proposal to move originating letter mail from Chattanooga TN P&DC to Nashville TN P&DC and originating flat mail and parcels from Chattanooga TN P&DC to Music City TN Annex was announced on 10/25/2023 under the Delivering for America plan, which includes strategies for the development of a mail processing network that enables more precise, efficient, and reliable service. By using best-in-class logistics practices, the Postal Service is driving efficiency and service performance improvement to fuel revenue growth and customer retention.

#### **Facility Future**

The Chattanooga facility is <u>not</u> closing and will remain open and be modernized as a Local Processing Center.

#### **Customer Service Impacts**

Retail and business mail acceptance services currently provided at the Chattanooga facility would not change due to the MPFR implementation. A local postmark is still available at the retail service counter.

There are no changes to collection box times.

#### Service Standard Impacts

There will be no changes to Service Standards due to this MPFR. There will be an expected 510 Origin/Destinating Pairs that will receive service performance upgrades and no service performance downgrades.

#### Local Workforce Impact

There will be no career layoffs as part of this initiative. The Postal Service is a responsible employer and will be working closely with the unions and management associations to work through this initiative. The Postal Service will follow requirements of the collective bargaining agreements where they apply and all applicable postal policies.

#### **Financial Summary**

The annual baseline for the MPFR study represents the period of October 1, 2022, through September 30, 2023.

The MPFR shows an estimated annual savings between \$3,300,000 to \$4,300,000. There are no projected one-time costs associated with this MPFR.

Mail Processing Craft Workhour Savings	=	\$420K - \$560K
Management Workhour Savings	=	\$0
Transportation Savings	=	\$2.5M - \$3.3M
Maintenance Savings	=	\$380K - \$500K
Space Savings	=	\$0
Total Annual Savings	=	\$3.3M - \$4.3M
Total One-Time Costs	=	\$0
Total First Year Savings	=	\$3.3M - \$4.3M

#### Mail Processing Employee Impacts

The Chattanooga MPFR identified a reduction of 7 craft positions and 0 management positions.

Net Craft Staffing Impacts - Both Sites  Chattanooga P&DC Nashville P&DC/M usic City Annex Net Impacts  Processing Maint Logistics Total Processing Maint Logistics Total Net Proc. Net Maint Net Logistics Net Total											
	Chattanoo	ga P&DC		Nashville P&D C/M usic City Annex			Net Impacts				
Processing	Maint	Logistics	Total	Processing	Maint	Logistics	Total	Net Proo.	N e t M ain t	Net Logistics	Net Total
-55	4	0	-60	48	0	0	48	-7	-5	0	-12

Net Management Impacts   Chattanooga P&DC   Nashville P&DC/M usic City Annex   Net Impacts											
	Chattanooga P&DC Nashville P&D C/M usic City Annex				Net Impacts						
Processing	Maint	Logistos	Total	Processing	Maint	Logistics	Total	Net Proc	Net Maint	Logistics	NetTotal
-2	0	0	-2	2	0	0	2	0	0	0	0

#### Maintenance

The MPFR is projecting an annual maintenance savings between \$380,000 to \$500,000 due to supporting different equipment sets. The MPFR identified a reduction of 5 craft positions and 0 management positions. Maintenance staffing packages will be performed after implementation of this MPFR to determine actual impacts.

#### Transportation

The MPFR shows an annual savings between \$2,500,000 to \$3,300,000 due to modifying and eliminating existing HCR service. The MPFR has identified no staffing impacts at this time.

#### Space Impacts and One-Time Costs

There are no proposed one-time costs for this MPFR. Any space in Chattanooga made available due to the transfer of operations to Nashville would be evaluated for future utilization.

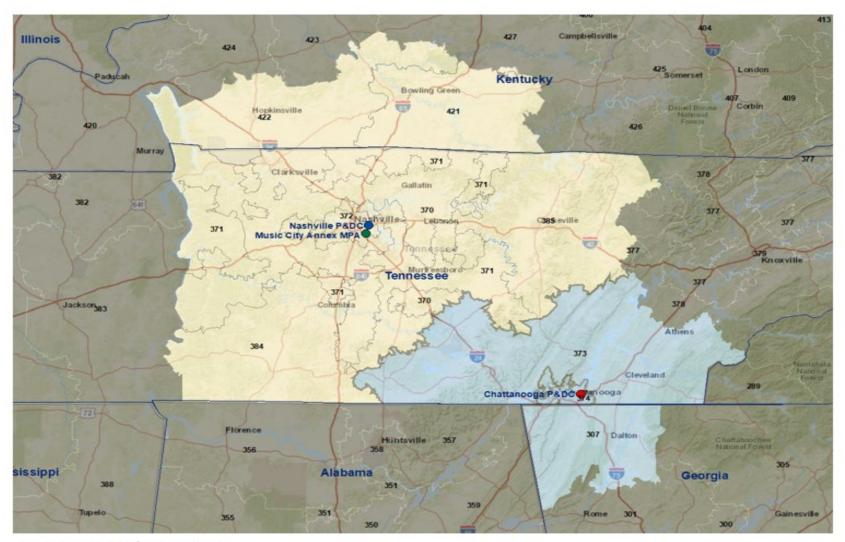
#### Conclusion

The Chattanooga facility will remain open and be modernized as a Local Processing Center. There will be no career layoffs as part of this initiative.

The Chattanooga TN P&DC to Nashville TN P&DC and Music City TN Annex MPFR projects an annual savings between \$3.3M and \$4.3M with no proposed one-time costs.

This go-forward plan for the Chattanooga facility will help USPS achieve the core goals of our Delivering for America plan: financial sustainability for our organization and improved service reliability for our customers.

# **Map of Service Areas**



307, 373-374 Chattanooga

370-372, 384-385, 421-422 Nashville, Music City

# **Craft Complement**

	Career Impacts by Craft - Chattanooga Only								
Proc	Processing (F1) Clerks Processing (F1) Mail Handlers					Other Ca	reer Craft	Total	
Clerk Impact	PSEs On-Rolls	Career Clerk (Clerk - PSEs)	Mailhandler Impact	MHAs On-Rolls	Career Mailhandler (MH - MHAs)	Maint Impact	Logistics Impact	All Craft Impacts	
-28	17	<u>-11</u>	-3	9	<u>0</u>	<u>-5</u>	<u>0</u>	<u>-16</u>	

This is only the impact to the Chattanooga facility
Clerk & Mailhandler reductions are a fluid number based on flexible workforce staffing (pre-career) upon implementation

Net Craft Staffing Impacts - Both Sites												
	Chattanoo	oga P&DC		Nash	Nashville P&DC/Music City Annex				Net Impacts			
Processing	Maint	Logistics	Total	Processing	Processing Maint Logistics Total			Net Proc.	Net Maint	Net Logistics	Net Total	
-55	-5	0	-60	48	0	0	48	-7	-5	0	-12	

This impact takes both sites into account and reflects the Organizational impact.

This is used to determine the F1 Savings in the MPFR workbook.

Net MPFR Impacts					
F1 Mail Proc.	-7				
F3A Logistics	0				
F3B Maint.	-5				
Total	-12				

### **Management Complement**

Management Impacts - Chattanooga Only							
	Chattanooga P&DC						
Processing	Maintenance	Logistics	Total				
-2	0	0	-2				

This is only the impact to the Chattanooga facility

Net Management Impacts											
	Chattanooga P&DC Nashville P&DC/Music City Annex					Net In	npacts				
Processing	Maint	Logistics	Total	Processing Maint Logistics Total			Net Proc	Net Maint	Logistics	Net Total	
-2	0	0	-2	2	0	0	2	0	0	0	0

This impact takes both sites into account and reflects the Organizational impact.

This is used to determine the F1 Savings in the MPFR workbook.

**Summary for Workbook** 

	Net Management Impacts	Management Savings \$
F1 Proc.	0	\$0
F3A Logistics	0	\$0
F3B Maint.	0	\$0
Total	0	\$0
Esti	\$0	

OM to Payroll Staffing Condition Report

Run Date: 11/06/23

	SAP Organizational Management	Data	Payroll Form 50 Data					
				Variance				
Occupation		Total	On Rolls	On Rolls -				
Series/Code	Title	Authorized	Count	Authorized	Func	LDC		
471562	CHATTANOOGA TN P&DC							
23020038	PLANT MANAGER	1	1	0	8	80		
23550023	MGR MAINTENANCE	1	1	0	3B	35		
23150067	MGR DISTRIBUTION OPERATIONS	3	3	0	1	10		
23550021	MGR MAINTENANCE SUPPORT	1	1	0	3B	35		
23150106	PROCESSING SUPPORT SPECIALIST	2	2	0	0	3		
23150066	SUPV DISTRIBUTION OPERATIONS	6	5	-1	1	10		
23150103	SUPV DISTRIBUTION OPS (RELIEF)	1	1	0	1	10		
23550010	SUPV MAINTENANCE OPERATIONS	4	3	-1	3B	35		
Cost Center	Total	19	17	-2				

# **Service Standard Impacts**

Notes: There will be no changes to Service Standards due to this MPFR.

There will be an expected 510 Origin/Destinating Pairs that will receive service performance upgrades and no service performance downgrades.

	Lingrados	Downgradaa
	Opgrades	Downgrades
GAL	147	0
FCM	96	0
MKT	21	0
PER	78	0
PKG	21	0
GAH	147	0
Total	510	0

# **MPE Inventory**

(12) Notes:

From Facility: Chattanooga TN P&DC  To Facility: Nashville	e TN P&DC To Facility: Music City	/TN Annex
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Data Extraction Date: 11/13/23

	(1)	(2)	(3)
Equipment Type	Current Number	Proposed Number	Difference
ADUS			0
AFCS			0
AFCS 200	2	0	(2)
AFSM100	1	1	0
APBS	1	1	0
APPS		Ì	0
CIOSS			0
DBCS	7	7	0
DIOSS	3	2	(1)
HOPS			0
HSTS		Ì	0
HSUS			0
LCREM	1	1	0
LCTS	1	1	0
LCUS			0
PSM		Ì	0
RCS			0
SIPS	1	1	0
SPSS		Ì	0
USS			0
PIV			0
(enter as needed)			0
(enter as needed)			0

	(4)	(5)	(6)
Equipment Type	Current Number	Proposed Number	Difference
ADUS			0
AFCS			0
AFCS 200	6	6	0
AFSM100			0
APBS			0
APPS			0
CIOSS	2	2	0
DBCS	21	21	0
DIOSS	6	6	0
HOPS			0
HSTS			0
HSUS			0
LCREM	1	1	0
LCTS	1	1	0
LCUS			0
PSM			0
RCS	3	3	0
SIPS			0
SPSS			0
USS			0
PIV			0
MaRS			0
FRS	1	1	0

(7)	(8)	(9)
Current Number	Proposed Number	Difference
		0
		0
		0
2	2	0
		0
		0
		0
		0
		0
		0
		0
		0
		0
		0
		0
		0
		0
1	1	0
		0
1	1	0
		0
1	1	0
		0
		0
	Current Number	Current Number  Proposed Number  2 2  1 1 1 1 1 1

(10)	(11)
Excess	Relocation
Equipment	Costs
0	
0	
2	
0	
0	
0	
0	
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0	

Mail Processing Equipment Relocation Costs:	\$0	(This number is carried forward to One-Time Costs)	Ų.

#### **Customer Service Analysis**

Transfer	From Facility:	: Chattanooga	TN P&DC				=			
Current	t 3D ZIP Code(s):	: 307, 373-374								
	Extraction Date:									
			[ <del></del>		u-					
			3-Digit ZIP Co		3-Digit ZIP Cod		3-Digit ZIP Co		3-Digit ZIP Cod	
1. Collection P	-1-4-		Curr		Curre		-	rent	Curre	
1. Collection P		up before 1 p.m.	Mon Fri. 25	<b>Sat.</b> 38	Mon Fri. 16	Sat. 14	Mon Fri. 9	<b>Sat.</b> 10	Mon Fri.	Sat.
1	Number picked up b		17	5	57	8	12	21	1	
·		ed up after 5 p.m.	7	1	3	1	21	1	1	
	Total Number of		49	44	76	23	42	32	0	0
2. How many o	collection boxes	are designated	for "local deliv	/ery"?		0	]			
3. How many "	local delivery" b	oxes will be re	moved as a res	ult of MPFR?	? [	0	]			
4. Delivery Per	formance Repor	t			-					
	% Carriers retur	rning offer 1700	Quarter/FY	Percent						
	% Carriers retur	ming after 1700	QTR1/FY23 QTR2/FY23	53.1% 43.3%						
			QTR3/FY23	39.9%						
			QTR4/FY23	44.2%						
					•					
5. Retail Unit II	nside Transfer Fi				_	6.			eptance Hours	
	Curre	ent	Propo	osed			Cur	rent	Propo	osed
_	Start	End	Start	End			Start	End	Start	End
Monday	8:00	18:30	8:00	18:30	4	Monday		17:00	10:00	17:00
Tuesday	8:00	18:30	8:00	18:30		Tuesday		17:00	10:00	17:00
Wednesday Thursday	8:00 8:00	18:30 18:30	8:00 8:00	18:30 18:30	-	Wednesday		17:00	10:00	17:00 17:00
Friday	0.00	10.50								
	8.00	18:30				Thursday Friday		17:00 17:00	10:00	
· -	8:00 9:00	18:30 12:30	8:00 9:00	18:30 12:30		Friday	10:00	17:00 17:00 Closed	10:00	17:00 17:00 Closed
Saturday		18:30 12:30	8:00	18:30		,	10:00	17:00		17:00
Saturday		12:30	8:00 9:00	18:30 12:30	policies in the F	Friday Saturday	10:00 Closed	17:00 Closed	10:00	17:00 Closed
Saturday	9:00	12:30	8:00 9:00	18:30 12:30	policies in the F	Friday Saturday	10:00 Closed	17:00 Closed	10:00 Closed	17:00 Closed
Saturday 7. Can custom	9:00	12:30	8:00 9:00	18:30 12:30	policies in the F	Friday Saturday	10:00 Closed	17:00 Closed	10:00 Closed	17:00 Closed
7. Can custom  8. Notes:	9:00 ers obtain a loca	12:30	8:00 9:00	18:30 12:30 h applicable	policies in the F	Friday Saturday	10:00 Closed	17:00 Closed	10:00 Closed	17:00 Closed
7. Can custom  8. Notes:  Trans	9:00	12:30  al postmark in a	8:00 9:00 accordance wit	18:30 12:30 h applicable		Friday Saturday	10:00 Closed	17:00 Closed	10:00 Closed	17:00 Closed
7. Can custom 8. Notes:  Trans Trans	9:00 ers obtain a loca fer To Facility: fer To Facility:	12:30  al postmark in a  : Nashville TN : Music City Ti	8:00 9:00 accordance wit	18:30 12:30 h applicable		Friday Saturday	10:00 Closed	17:00 Closed	10:00 Closed	17:00 Closed
7. Can custom 8. Notes:  Trans Trans	9:00 ers obtain a loca fer To Facility:	12:30  al postmark in a  : Nashville TN : Music City Ti	8:00 9:00 accordance wit	18:30 12:30 h applicable		Friday Saturday	10:00 Closed	17:00 Closed	10:00 Closed	17:00 Closed
7. Can custom 8. Notes:  Trans Trans	9:00 ers obtain a loca fer To Facility: fer To Facility:	12:30  al postmark in a  : Nashville TN : Music City Ti	8:00 9:00 eccordance wit P&DC - Lett N Annex - Fla	18:30 12:30 h applicable		Friday Saturday	10:00 Closed	17:00 Closed	10:00 Closed	17:00 Closed
7. Can custom 8. Notes:  Trans Trans	9:00 ers obtain a loca fer To Facility: fer To Facility:	12:30  al postmark in a  : Nashville TN : Music City Ti	8:00 9:00 accordance wit	18:30 12:30 h applicable		Friday Saturday	10:00 Closed	17:00 Closed	10:00 Closed	17:00 Closed

# **One-Time Costs**

MPE Relocation Costs

Building Modifications

Prep on Workroom Floor

Employee Relocation

Total \$0

Estimated One-Time Cost

# **Processing**

CHATTANOOGA TN P&DC						
Mail Mix	Current Facility Workload Content		Fa	urrent acility rkhours	Current Facility FTEs	
Letters					68	
Flats					19	
Packages					69	
Other					64	
Grand Total					220	

	FY23 YTD workhour rate \$ 47.62							
Mail Mix		Future Workload Content @ Irrent Facility	Current Workhours Used for Remaining Volume	Index (EI) for	Current FTEs for Remaining Volume			
Letters				7,148	63			
Flats				6,814	15			
Packages				6,328	34			
Other				139	54			
<b>Grand Total</b>					166			
		<u> </u>		Current On Rolls	199			
				Impact	(33)			

Mail Mix	Volume Moving	Current Workhours for Volume Moving	Current Efficiency Index (EI) for Volume Moving	Current FTEs for Volume Moving	15% El Imp. @ Transfer To Facility	Volume Moving @ 15% El WH Imp. = Future Workhours @ Transfer To Facility	15% EI Imp. @	New Facility Change	\$ Savi	ings
Letters			12,553	5	14,436		4	(1)	\$	99,041
Flats			5,789	5	6,657		4	(1)	\$	99,041
Packages			3,115	35	3,583		31	(4)	\$ 3	396,165
Other			254	10	292		9	(1)	\$	99,041
Grand Total				55			47	(7)	\$	693,289
	<u> </u>	-				Estim	ated Savings	Range	\$420K -	\$560K

#### Maintenance

Equipment	Major MPE Equipment	Future Count
AFCS200	2	0
FSM100AFSM100	1	1
NAFSM	1	1
PBS	1	1
SD DA	1	1
TU	1	1
DS	3	0
ONTLCONTU	2	2
BCS	7	7
IOSS	3	2
PRCRCULL	1	0
AA	1	0
RESFRES	1	1
IDUMP	7	7
ICAFSM	1	0
AN	1	1
REM	1	1
TSLCTSLCTS	1	1
MS	2	1
MSWYB	6	6
VES	5	0

		Current eWHEP	Authorized				
SITE	LDC 35	LDC 36	LDC 37	LDC 38	LDC 39	Grand Total	:
CHATTANOOGA TN P&DC	6	31	2	25	2	66	

		Current 0	Cost			
SITE	LDC 35	LDC 36	LDC 37	LDC 38	LDC 39	Grand Total
CHATTANOOGA TN P&DC	\$905,509	\$3,887,903	\$253,043	\$2,512,247	\$226,512	\$7,785,214

Total Maintenance Craft x 1799 Hrs x LDC	** ***
Labor Rate	\$6,879,706
Total Maintenance EAS x 1783 Hrs x LDC	\$905,509
Labor Rate	ψ303,303
Total Annual Cost	\$7,785,214

LDC	Current Work Hrs	Future Work Hrs	Work Hrs Delta	FTE Delta	Estimated Cost
35			0	0	\$0
36			-8915	-5	-\$627,081
37			0	0	\$0
38			0	0	\$0
39			0	0	\$0
Grand Total			-8915	-5	-\$627,081

		Future				
SITE	LDC 35	LDC 36	LDC 37	LDC 38	LDC 39	Grand Total
CHATTANOOGA TN P&DC	6	26	2	25	2	61

CHATTANOOGA TN P&DC	\$905,509	\$3,260,822	\$253,043	\$2,512,247	\$226,512	\$7,158,133
Total Maintenance Craft x 1799 Hrs x LDC	\$6,252,624					
Labor Rate	\$6,252,624					
Total Maintenance EAS x 1783 Hrs x LDC	£005 500					
Lohor Bata	\$905,509					

Total Annual Cost	\$7,158,133		
	Savings		
Maintenance Craft Work Hour Savings			\$627,081
Maintenance EAS Work Hour Savings		\$0	

Labor Rate

\$\$\$/FTE

Total Annual Savings		\$627,081		
Total Employee Reduction	-5	Estim	nated Savings Range	\$380K - \$500K

us Equipment hours, 2C – Additional Requirements hours, and LDC 36 FMO hours.

(\$125,416.22)

IV. <u>Productive Workyear Factors.</u>
Productive workyear factors are for use in all decision analysis reports and contracting out versus in-house service analyses. These factors represent the number of workhours in a work of the production of the productio

Bargaining 1,783 hours Supervisor 1,799 hours

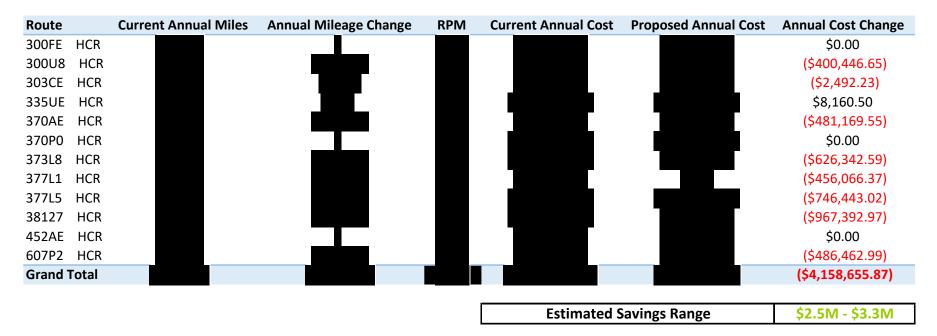
For productive workyear factors for specific types and levels of employees, please refer to the Workhour Rates Memo. The rates provided in the memo are fully loaded and include fringe benefits, servicewide costs, and applicable lump sum payments.

The site where the latest Workhour Rates Memo is located can be accessed using the following link: https://blue.usps.gov/cape/page2.htm

LDC Code	Work Hour Rate
35	\$
36	
37	
38	
30	

# Logistics

0



Net Craft Impacts