

September 11, 2024

VICE PRESIDENTS, AREA RETAIL AND DELIVERY OPERATIONS VICE PRESIDENTS, REGIONAL PROCESSING OPERATIONS

SUBJECT: Operations Policy for the Columbus Day Holiday, Monday, October 14, 2024

This memorandum provides general operating policy and holiday planning guidance for the upcoming 2024 Columbus Day Holiday (observed on Monday, October 14, 2024). Service levels for this holiday are displayed in Exhibit 125.22 of the *Postal Operations Manual* (POM).

Columbus Day is a non-widely observed holiday, which means that many businesses are open and producing outgoing mail. District Managers will coordinate with plant partners and perform full collections if cancellations are scheduled. Collection times must be performed as close to the latest posted pick-up time as possible. District Managers must also coordinate with Logistics to ensure adequate transportation is scheduled to transport all collected mail. Personnel on duty should check collection boxes at Post Office, lobby drops and Self-Service Kiosks (SSKs) for overflow on Monday, October 14, 2024.

Delivery Operations

All offices should carefully review their staffing plans for this holiday and adjust as necessary to meet the needs of their communities.

- All delivery units should act prior to this date to ensure that units are in a current package and mail delivery status
- For planning purposes, Post Offices should use recent mail volume trends, and adjust for any unforeseen local circumstances
- The pre- and post-holiday surveys adhering to delivery compliance to these plans must be completed with accuracy and integrity

Tuesday, October 8, 2024:

• Local management should review the Route Book for the following week's holiday drop times by our same day mailers. Route Books will be sent from the External Customer Integration Team via the SharePoint below and My Post Office (MyPO) certification link:

HQ External Customer Integration (sharepoint.com)

- A delivery manager or supervisor must:
 - o Post the holiday work schedules that align with holiday mail delivery commitments
 - o Review attendance patterns to be addressed prior to the holiday
 - Ensure compliance to the Triangulation Pull Up Play Escalation leading into the holiday weekend

Saturday, October 12, 2024:

In addition to regular (Saturday) delivery and collections, all delivery offices should:

- Take appropriate action to ensure units remain in a current status; the expectation is to have zero delayed or curtailed mail volumes going into the holiday
- Ensure planning and scheduling with craft and EAS are in alignment to reduce splitting open assignments while addressing efficiencies, eliminating late carriers, service & scanning failures, and minimizing overtime & penalty overtime accumulation

Sunday, October 13, 2024:

- Normal (Sunday) service levels will be provided in delivery operations including Sunday/Holiday Priority Mail Express and Sunday/Holiday Same Day Package Delivery (HUB and spoke structures)
- Management should schedule based on Dynamic Routing (DRT) projections versus actual work hour usage
 - Carriers should **not** be scheduled prior to 10:00 AM Local Time/Distribution Up Time (DUT)
 - o Carriers should be loading their vehicles within 15 minutes of their begin tour
 - Carriers should be delivering packages within 45 minutes of their begin tour
- EAS must present during morning office and loading operations
- EAS must use Delivery Management Systems (DMS), when available, to confirm proper scanning and delivery of Sunday parcels has been completed at all locations
- **Delivery of any product not committed** (including delayed mail delivery) on this day will only be approved by the Vice President for that assigned Region with prior notification provided to the Chief Retail & Delivery Officer

Columbus Day Holiday, "Non-Widely Observed", Monday, October 14, 2024:

- Delivery of any product not committed (including delayed mail delivery) on this day will only be approved by the Vice President for that assigned Region with prior notification provided to the Chief Retail & Delivery Officer
- <u>There will be no regular delivery service</u> except for Holiday Premium Priority Mail Express and Holiday Same Day Package Delivery (HUB and spoke structures)
- Sunday eligible Amazon Night Owls will be scheduled and should be staffed Sunday night into Monday for holiday delivery
- Walmart will drop to Sunday/Holiday sites on Monday, October 14, 2024, for same day delivery
 - Walmart will utilize the Sunday Route Book times for holiday drops
- Please review all major mailer Route Books for holiday drop times
- EAS must use DMS, when available, to confirm proper scanning and delivery of Holiday Same Day parcels has been completed at all locations
- <u>Collection Operations</u>:
 - District Managers will coordinate with plant partners and perform full collections if cancelations are scheduled
 - Collection times must be performed as close to the last posted pick up time as possible
 - District Mangers will coordinate with Logistics to ensure adequate transportation is scheduled to transport all collected mail
 - Collections must start and run-on time to meet the Dispatch of Value (DOV) to the mail processing facilities

Tuesday, October 15, 2024:

Return to normal service levels.

- Ensure planning and scheduling with craft and EAS are in alignment to reduce splitting open assignments while addressing efficiencies, eliminating late carriers, service & scanning failures, and minimizing overtime & penalty overtime accumulation without conducting 6 to 9 package delivery or pre-touring carriers
- Take appropriate action to ensure units remain in a current status; the goal is to have zero delayed or curtailed mail volumes
- Review past performance and work with In-Plant Support and Network Operations on transportation
- Full local management engagement, to include reducing and eliminating telecoms during morning operations, to support the front-line delivery teams
- Collections must start and run-on time to meet the DOV to the mail processing facilities

Retail and Post Office Operations

Management should review staffing plans and adjust as necessary to meet the needs of their communities using recent and same period as last year (SPLY) retail sales trend information and mail volumes.

Management should ensure SSK consumables and supplies are fully stocked and postage stamps/mailing supplies (Expedited Packaging Supplies, ReadyPost, Greeting Cards, Gift Cards) are available for customers.

Offices should display proper "door cling" signage prior to the holiday. Visibly taped or handwritten signage is not acceptable. Advise customers of any Contract Postal Units (CPUs) or Approved Shipper (APS) locations where retail services will be available on the Columbus Day holiday and provide them with the hours of operation.

Offices should ensure their facilities are cleaned and maintain their daily PS Form 4852/Line H requirements for custodial operations.

Saturday, October 12: Normal (Saturday) service levels will be provided in Retail and Post Office Operations.

- <u>Remote Forwarding System (RFS)</u>: Ensure undeliverable parcels are processed timely to avoid backlogs through the holiday.
- <u>Parcel Return Service (PRS)</u>: Dispatch PRS as scheduled. If needed, escalate non-picked up package issues to your Business Service Network (BSN) representative, and annotate in RADAR. For Return Delivery Units (RDU), follow the 48-hour rule before dispatching to the plant.
- Equipment: Confirm all scanning equipment is operable and transmitting without incidents including: ADUS, SDUS, PASS, DSS, MDD-IO. Extra batteries should be kept on hand as needed. For ADUS and SDUS equipment, the holiday sort plan mimics the Sunday PDTAT configuration. Sites should verify their PDTAT files are correct. If changes are required, submit to <u>ADUSSDUSSortPlanRequests@usps.gov</u> by Thursday, October 10
- <u>Notice Left Shelf</u>: Verify items receive notification or are returned according to the schedule. For post office box packages, if it fits, place in the PO box or parcel locker
- <u>MyPO Notifications</u>: Check MyPO notifications, including hold mail, package pickups and redelivery and ensure items are closed in MyPO timely. Carrier pickup requests are to be closed the same day as the request in MyPO, otherwise they will be reported as failed
- <u>'First In First Out' (FIFO)</u>: Use placards, signs, and lines for maintaining FIFO to manage volume and assist with applying the correct Delivery Day Indicator (DDI)

- <u>Delivery Day Indicator (DDI)</u>: Management oversight to ensure delivery units apply the correct DDI <u>BEFORE</u> scanning packages (see below). <u>REMINDER</u>: After 11:00 AM, in conjunction with 15 minutes of idle time (no scans), the PASS and DSS machines will no longer have "Today" available as a DDI selection
- <u>PM Parcel Distribution</u>: Review volumes, schedules, and work all available parcels in the PM to ensure unit is clean before the holiday.
- <u>Sorting and Staging Area</u>: Confirm all processing equipment/containers are neat, in place, and ready for the following day. Check housekeeping: floors clear of debris, trash bins emptied, extra empty equipment staged ready for pickup.
- Verify all major mailer route books for scheduled drop times over the holiday weekend.
- Utilize the Amazon projections sent on Tuesday (10/8/24) for proper planning and scheduling.
- Confirm users have the correct PDTA access to send for routing.
- Ensure all MTE is prepped and dispatched back to plant partners.
- Ensure all SSK alerts are cleared, and consumables are filled before leaving COB (receipt tape and labels).

DDI Selections:

DDI Selections:

Date Packages are	Date Packages will be			
SCANNED	DELIVERED	DDI Selection		
	Sat – October 12	Today		
Saturday, October 12, 2024	Sun – October 13	Sunday		
Saturday, October 12, 2024	Mon – October 14	Holiday		
	Tue – October 15	Next Day*		
	Sun – October 13	Sunday		
Sunday, October 13, 2024	Mon – October 14	Holiday		
	Tue – October 15	Next Day*		
Monday, October 14, 2024	Mon – October 14	Holiday		
Monday, October 14, 2024	Tue – October 15	Next Day*		
Tuesday, October 15, 2024	Tue – October 15	Today		
	Wed – October 16	Tomorrow		

* Used for processing packages on the current day, BUT have a Delivery Date for the Next Day

Sunday, October 13: Normal (Sunday) service levels will be provided including Sunday/Holiday Priority Express and Sunday/Holiday Same Day package processing and delivery in Hub/Spoke structure.

- <u>Function 4 Staffing</u>: Balance workhours to workload by reviewing the VAP Gap tool to identify staff opportunities, assess Sunday and holiday volume trend data and mail arrival times to schedule staff that coincides with the workload and performance expectations.
- <u>Collections</u>: At the local level, confirm holiday-specific collection transportation schedules for the dispatching of collection mail. Clear collection points in front of and within the post office (e.g., collection boxes, inside lobby drops and self-service kiosks) prior to truck arriving and dispatch all available outgoing mail on first available truck. Follow separation and MTEL placarding procedures when preparing mail for dispatch according to local holiday schedules Ensure all MTE is prepped and dispatched to plant partners.

Monday, October 14: Columbus Day Holiday, "Non-Widely Observed":

- Retail services will not be available, except in those facilities normally open on this holiday.
- Post offices should provide post office box access for customers to the maximum extent possible
- Post Office Operations personnel on duty should check and clear collection points in front of and within the post office (e.g., collection boxes, inside lobby drops and self-service kiosks) follow separation and MTEL placarding procedures to prepare and dispatch all outgoing mail on first available truck.
- District Integrated Operating Plan Specialists should review District and local surface and air transportation network holiday schedules. If networks are operating, ensure major mailers are contacted to make certain volumes are collected and inducted into the system in a timely manner.
- District Integrated Operating Plan Specialists should work in conjunction with local processing and transportation personnel to ensure IOP agreements are being followed and MAQ/PAQ anomalies are being recorded properly.
 - Amazon will drop to all Sunday Amazon HUB sites on Monday for holiday HUB delivery. Night Owls will be scheduled. Review route book for scheduled drop times.
 - o Walmart will drop to Sunday HUB sites on Monday for holiday delivery. Walmart will utilize the Sunday route book times for Monday drops.
 - o Review Major Mailer route-book drop times to schedule personnel to accept drops in the morning.
 - o "Holiday" configuration must be used as day of week selection in PDTA.
- Ensure all MTE is prepped and dispatched to plant partners.

Tuesday, October 15:

- Return to normal service levels. Management should review the SSRD from 10/10/23 (FY23 day-after "observed" Columbus Day Holiday) and use recent sales trend information to adjust for local circumstances.
- Check SSK consumables and clear alerts. Ensure supplies are fully stocked and postage stamps/mailing supplies (Expedited Packaging Supplies, ReadyPost, Greeting Cards, Gift Cards) are available for customers.
- Package pickup services should be provided at Dutch doors along with soft openings to reduce customer wait times to the fullest extent possible
- Function 4 Staffing:
 - o Plan for additional mail volume and packages for post-holiday delivery
 - Review VAP Gap tool, post-holiday volume trend data, CSAW projections, mail arrival times and utilize F4 IVES Scheduler to plan for staffing that coincides with the projected workload and performance expectations.
 - Ensure all MTE is prepped and dispatched to plant partners.

Processing Operations

This holiday presents an opportunity to consolidate and compress plant operations to generate savings while maintaining service performance levels. In order to take advantage of the savings opportunity, please adhere to the following guidelines:

- There will be NO cancellations on the Monday Holiday.
- Opening Units kept at day zero for Letters and Flats.
- Advance all available blue and orange Marketing Mail for Saturday delivery.
- Review IVES scheduling to match operating plans.
- Focus on RPG Compliance and P2P (Start Time & Throughput)
- Inhibit Delivery Point Sequence (DPS) sort program regeneration prior to the holiday and re-establish afterwards.
- Utilize an RPG model for DPS processing on Sunday and Monday night that ensures an early DPS dispatch for Tuesday delivery.
- Ensure only one DPS run on Tuesday morning (no double runs of DPS).
- Communicate with Marketing and Logistics to leverage mailer volumes available for Holiday pick up and Outgoing processing.
- Decisions for Tuesday early collection plans will be determined locally by Region/Division. (See below instructions relative to processing and dispatching Commercial Mailings).
- Evaluate the processing of Outgoing Packages on the day of the holiday to avoid late clearance on Tuesday. (Sites not processing OG on the holiday must create an early collection plan to start outgoing operations earlier).
- Assign SWYB to avoid VAP issues to THS.

Processing NOCC

- Increased nightly oversight of plant performance to plan/capacity
- 24-hour coverage, including on the holiday, to provide assistance and escalation
- Increased monitoring of MMP performance to plan on Saturday & Sunday
- Increased monitoring of DPS performance to plan on Sunday and Monday

Processing and Dispatch of Commercial Mailings

Specific planning activities should include:

- Coordination with Business Mail Entry Unit (BMEU) Managers.
- Coordination with Detached Mail Units
- Coordination with Business Service Network Managers.
- Notifying Commercial Mailers of BMEU Holiday hours and assurance that mail which is entered will be processed and dispatched.
- Adjusting Operating Plans and RPGs to include the anticipated Commercial Mail volumes.
- Ensuring that all processed mail is dispatched on scheduled transportation on Monday night and Tuesday morning.
- Ensure communication to field of FedEx and Dispatch Plan

Plant managers must commit that Parcel Return Service (PRS-569xx) operations will be staffed, and all returns sorted and available to PRS partners as agreed.

Plant managers are to ensure proper Priority Mail Open & Distribute (PMOD) process, especially ensuring all destinating volume receives it's stopped the clock Received at Opening Unit (RAOU) scan upon arrival.

Plant managers must ensure that Integrated Operating Plans (IOPs) between the BMEUs and Operations are updated to ensure timely induction, processing and dispatch of mail presented to the BMEU prior to and on holidays. BMEU managers must ensure that all staff at both the BMEUs and the Detached Mail Units are familiar with and execute their operations in accordance with the IOP. Local collection and cancellation plans must be coordinated with associate offices and must

support achievement of 24-hour clock indicators. Managers and supervisors must plan for anticipated increased volumes after the holiday. It is vital to ensure all mail is finalized, prepared for assignment, and dispatched on the appropriate transportation network.

Plants must make plans to assure that destinating volumes are processed to meet service goals before and after the holiday. All missorted, missent, return-to-sender and Postal Automated Redirection System (PARS) and Flat PARS volumes must be identified, finalized, prepared for assignment and dispatched on the appropriate transportation network on Saturday.

Reductions in FAST holiday constraints or facility closures will not be approved; every site must maintain appointment availability.

Plants need to ensure timely acceptance of drop shipments. Please ensure that the local FAST facility profile contact information is current.

The FAST Help Desk will be authorized to contact local Plant Managers directly to resolve urgent acceptance issues.

Network Distribution Centers (NDCs) also have an opportunity to consolidate and compress operations to generate savings while maintaining service performance levels. NDCs must utilize the RPG tool to staff operations. NDCs must schedule drop shipment acceptance hours to ensure timely induction, processing and dispatch of mail.

If there is a need to deviate from this guidance, please work through the appropriate office for an exception.

International Service Center Operations

This non-widely observed holiday presents an opportunity to maximize processing to take full advantage of available lift and ensure service expectations are met. Please adhere to the following guidelines:

- All ISCs should work with domestic partner sites to ensure all Export mail is captured prior to holiday and all Import mail is processed or transported to the domestic site for service commitment
- Delayed volumes should be worked in advance
- Ensure coordination with Customs & Border Protection (CBP) to provide sufficient staffing to avoid backlogs
- Ensure Customs belts are staffed sufficiently to maximize efficiency and Stop the clock events are performed as required
- Expedite Import Express to the FEDEX network to avoid lift issues
- Ensure on-time clearance of Priority and FC SPRs to avoid surface volume rolling over
- Ensure processing and dispatch of all mail throughout the holiday weekend to avoid exceeding or missing surface or air transportation

Maintenance Operations

The Maintenance Technical Support Center (MTSC) will assist mail processing sites with planned power outages in accordance with the following knowledge base (KB) article.

Facility Planned Power Outages

MTSC KB0012715

Refer to the Mail Processing Emergency Response Checklists for critical actions and tasks.

Additional Information

- For all power outages, create a ticket on the <u>MTSC Web Ticket Portal</u> for the affected site and provide all relevant information about the outage.
- For planned power outages, sites must submit a Change Request (CR) form to <u>FAP_Power_Outage_Notification@usps.gov</u>. The CR form is available in the MTSC KB.

Upon receipt of the MTSC web ticket, the MTSC Network Operations Application Support (NOAS) team will contact Engineering to:

- Schedule graceful shutdowns of IDS, NDSS, and NGTC for planned outages.
- Validate functionality after power is restored for all outages.

If a system has issues going online after power is restored, then create a new ticket for the affected system and request NST assistance.

Non-Emergency Project Requests

MTSC will provide phone support 24 hours a day through the holiday but will curtail all non-emergency support activities to ensure sufficient HelpDesk coverage during the holiday scheduling period. Normal projects and supplemental support activities will resume in the week following the holiday.

Logistics Operations

Air Transportation Network

<u>UPS:</u>

UPS will have normal Tuesday operations during the Columbus Day period.

Holiday	Day of Week	Date	Postal Volume Tendered	Comments
Day before	Sunday	10/13/2024	YES	Normal Sunday Tender
Columbus Day	Monday	10/14/2024	NO	No Mail Tender
Day after	Tuesday	10/15/2024	YES	Normal Tuesday Tender
	Wednesday	10/16/2024	YES	

Supplemental:

Supplemental Networks (Amazon, AmeriJet & NAC): Normal operations resume on Wednesday, October 16, 2024.

Holiday	Day of Week	Date	Amazon	Amerijet	NAC
Day before	Sunday	10/13/2024	NO	NO	NO
Columbus Day	Monday	10/14/2024	NO	NO	NO
Day after	Tuesday	10/15/2024	NO	NO	NO
	Wednesday	10/16/2024	YES	YES	YES

<u>FedEx:</u> Normal FedEx <u>Nightsort</u> operations are planned during the Columbus Day period from all FedEx

Holiday	Day of Week	Date	Night (x67)	Comments
		_		
Day before	Sunday	10/13/2024	NO	
Columbus Day	Monday	10/14/2024	YES	
Day after	Tuesday	10/15/2024	YES	

CAIR:

Holiday: Columbus Day

Global									
Date	10/12/2024	10/13/2024	10/14/2024	10/15/2024	10/16/2024	10/17/2024	10/18/2024		
	SAT	SUN	MON	TUE	WED	THU	FRI		
LAX (AA, AS, UA, DL)	Y	Y	Y	Y	Y	Y	Y		
					1	1			
	AMK								
Date			10/14/2024						
DEN (AA, UA, DL)	SAT	SUN Y	MON N/A	TUE	WED	THU	FRI		
ORD (AA, UA)	Y	Y	N/A Y	Y	Y	Y	Y		
SAN (DL)	Y	Y	N/A	Y	Y	Y	Y		
SAN (DL) PHX (AA, UA, DL)	Y	Y	N/A N/A	Y	Y	Y	Y		
		-		-		-	-		
MSP (DL)	Y	Y	N/A	Y	Y	Y	Y		
ORD (AA, UA)	Ŷ	Y	N/A	Y		-	Y		
SFO (AA, AS, DL, UA)	Y	Y	N/A	Y	Y	Y	Y		
DFW (AA, DL, UA)	Y	Y	N/A	Y	Y	Y	Y		
IAH (UA, AA)	Y	Y	N/A	Y	Y	Y	Y		
MSY (AA, DL, UA)	Y	Y	N/A	Y	Y	Y	Y		
BOS (AA, DL, UA)	Y	Y	N/A	Y	Y	Y	Y		
JFK (AA, AS, DL, UA)	Y	Y	N/A	Y	Y	Y	Y		
LGA (AA)	Y	Y	N/A	Y	Y	Y	Y		
EWR (AA, AS, DL, UA)	Y	Y	N/A	Y	Y	Y	Y		
PHL (AA, DL)	Y	Y	N/A	Y	Y	Y	Y		
SAT (AA)	Y	Y	N/A	Y	Y	Y	Y		
AUS (AA, UA)	Y	Y	N/A	Y	Y	Y	Y		
ATL (DL)	Y	Y	N/A	Y	Y	Y	Y		
JAX (AA, DL)	Y	Y	N/A	Y	Y	Y	Y		
MCO (AA, AS, DL, UA)	Y	Y	N/A	Y	Y	Y	Y		
TPA (AA, DL, UA)	Y	Y	N/A	Y	Y	Y	Y		
MIA (AA, UA, DL)	Y	Y	N/A	Y	Y	Y	Y		
SJU (AA)	Y	Y	Y	Y	Y	Y	Y		
BWI (AA, DL)	Y	Y	N/A	Y	Y	Y	Y		
IAD (UA)	Y	Y	N/A	Y	Y	Y	Y		
PIT (AA)	Y	Y	N/A	Y	Y	Y	Y		
CMH (AA, DL, UA)	Y	Y	N/A	Y	Y	Y	Y		
CVG (DL)	Y	Y	N/A	Y	Y	Y	Y		
IND (DL)	Ŷ	Y	N/A	Y	Y	Y	Y		
DTW (DL)	Ý	Y	N/A	Y	Ý	Ý	Ŷ		
SLC (DL)	Ý	Ŷ	N/A	Ŷ	Ý	Ý	Ŷ		
PDX (AS, UA, DL)	Y	Y	N/A	Y	Ý	Ý	Y		
SEA (AA, AS, DL, UA)	Y	Y	N/A	Y	Ý	Ý	Ŷ		
ANC (AS)	Y	Y	Y	Y	Y	Y	Y		
GUM (UA)	Y	Y	Y	Y	Y	Y	Y		
HNL (AS, DL, UA)	Y	Y	Y	Y	Y	Y	Y		

Y = need canine team

N = do not need canine team

N/A = not scheduled

*Noted: Yes on Monday for offshore markets and LAX/ORD

International Transportation Plan

Import/Export Plan for the ISC

Holiday	Day of Week	Date	JFK Export	JFK Import	ORD Export	ORD Import
Day before	Sunday	10/13/2024	YES	YES	YES	YES
Columbus Day	Monday	10/14/2024	YES	YES	YES	YES
Day after	Tuesday	10/15/2024	YES	YES	YES	YES

Holiday	Day of Week	Date	LAX Export	LAX Import	MIA Export	MIA Import
Day before	Sunday	10/13/2024	YES	YES	YES	YES
Columbus Day	Monday	10/14/2024	YES	YES	YES	YES
Day after	Tuesday	10/15/2024	YES	YES	YES	YES

Customs CBP opening plan and hours at the ISC

	Day of		JFK	JFK	ORD	ORD
Holiday	Week	Date	CBP open	CBP hours	CBP open	CBP hours
Day before	Sunday	10/13/2024	YES	24/7	YES	06:15 – 14:15
Columbus Day	Monday	10/14/2024	YES	24/7	YES	06:15 – 14:15
Day after	Tuesday	10/15/2024	YES	24/7	YES	06:15 – 14:15

	Day of		LAX	LAX	MIA	MIA
Holiday	Week	Date	CBP open	CBP hours	CBP open	CBP hours
Day before	Sunday	10/13/2024	YES	06:00 – 14:00	YES	06:00 - 20:30
Columbus Day	Monday	10/14/2024	YES	06:00 - 22:00	YES	06:00 - 20:30
Day after	Tuesday	10/15/2024	YES	06:00 - 22:00	YES	06:00 - 20:30

Surface Transportation Network

Normal STC operations are planned during the Columbus Day period to include transportation.

Dispatch Procedures

To avoid transportation delays, manage mail volume flow before, during, and after the holiday accordingly:

- Maximize utilization of available surface, commercial air, and UPS transportation during the holiday period. Dispatch all mail volume inducted on Sunday and Monday nights into the network on Tuesday to avoid overflow on Wednesday's network.
- Prioritization values established for planned routes will ensure commercial air capacity is utilized ahead of UPS.

Please disseminate these policies and procedures to the appropriate personnel in your area. Your immediate attention to these details and dispatch procedures is appreciated.

Thank you for your assistance.

E-SIGNED by ANGELA.H CURTIS on 2024-09-10 08:03:17 EDT

Angela H. Curtis Vice President Delivery Operations



Digitally signed by Robert Cintron Date: 2024.09.09 11:02:43 -04'00'

Robert Cintron Vice President Logistics

intron

cc: Joshua D. Colin, Ph.D. Isaac S. Cronkhite E-SIGNED by ELVIN MERCADO on 2024-09-11 08:53:01 EDT

Elvin Mercado Vice President Retail and Post Office Operations

E-SIGNED by JASON.R DE CHAMBEAU on 2024-09-11 11:22:35 EDT

Jason DeChambeau for Dane Coleman Vice President Processing Operations